DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY MEETING Tuesday, October 27, 2020 7:00 p.m. AGENDA

Call to Order Roll Call Protocol for Comments from the Public during Virtual Meetings

To ensure the integrity and productiveness of the DDA Board meeting while using virtual/web meetings, the following guidelines will be followed: 1. All participants except the Board will be kept on mute until such time that public comments are appropriate; 2. Comments shall be limited to 90 seconds; 3. To comment on an agenda item during that item, select the "raise hand" feature located on your Zoom screen. The moderator will announce you by name and then unmute you. You will have 90 seconds to speak only on that agenda item before being placed back on mute; 4. General Comments will be limited to the end of the meeting only. To make a general comment, select the "raise hand" feature located on your Zoom screen. The moderator will have 90 seconds to speak on any DDA related matter before being placed on mute again.

These guidelines are established to ensure virtual meetings run smoothly and without unnecessary interruption. Any participant found to be disruptive or using inappropriate language or material will be removed from the meeting immediately.

Set/Adjust Agenda Approval of Minutes: Regular Meeting of September 29, 2020

Public Hearing – FY 2021 Downtown Development Authority Budget

Business

- 1. Approve Fiscal Year 2021 Downtown Development Authority Budget
- 2. Back to Business Program Update
- 3. Approve Hubbell, Roth & Clark, Inc. Proposal Holt Farmers Market Addition & Improvements
- 4. Approve Hubbell, Roth & Clark, Inc. Proposal Delhi Trails Asphalt Rehabilitation Recommendation
- 5. Approve Hubbell, Roth & Clark, Inc. Proposal Municipal Parking Lot at 2176 Cedar
- 6. Approve 2021 Board Meeting Date Calendar

Late Agenda Item

7.

<u>Reports</u>

- 8. Executive Director
- 9. Deputy Director
- 10. Marketing Committee
- 11. Planning Commission
- 12. Supervisor
- 13. Treasurer
- 14. Members

Limited Comments

Please see "Protocol for Comments from the Public during Virtual Meetings" at beginning of the Agenda for instructions on how to make a general comment.

Adjournment

DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY BOARD MINUTES OF REGULAR MEETING HELD ON SEPTEMBER 29, 2020

The Downtown Development Authority, pursuant to the Governor's Executive Order to "Stay Home, Stay Safe" and Executive Order 2020-154, conducted its regular Tuesday, September 29, 2020 meeting remotely. Chairperson Leighton called the meeting to order at 7:00 p.m.

MEMBERS PRESENT:	Rick Brown, Rita Craig, Tim Fauser, John Hayhoe, David Leighton, Steven L. Marvin, Nanette Miller, Sally Rae
MEMBERS ABSENT:	Harry Ammon
OTHERS PRESENT:	C. Howard Haas, DDA Executive Director, Lori Underhill, DDA Deputy Director

Delhi Township IT Director, Tristan Knowlton, read the Protocol for Comments from the Public during Virtual Meetings to the audience.

SET/ADJUST AGENDA There were no adjustments to the agenda.

APPROVAL OF MINUTES

Craig moved, Fauser supported, to approve the regular meeting minutes of August 25, 2020.

A Roll Call Vote was recorded as follows:

Ayes: Brown, Craig, Fauser, Hayhoe, Leighton, Marvin, Miller, Rae Absent: Ammon MOTION CARRIED

BUSINESS

ESKER SQUARE UPDATE

Scott Gillespie, The Gillespie Company, gave an update on the progress of the Esker Square project. He explained how the pandemic impacted the commercial real-estate market and the costs of building materials. He is actively working with his general contractor to get the project moving.

Nanette Miller expressed her concern regarding the appearance of the property. Mr. Gillespie responded that he has hired a new contractor to keep up with the mowing and weed trimming. A fence will be put up to surround the property and new signage will be added.

Nancy Romig, 4168 Watson Avenue, commented that Township residents have endured a lot with the construction of the Cedar Street corridor. She asked if Mr. Gillespie would commit to having at least one building constructed and open to the public within two years. She also expressed her concern over the appearance of the property.

THIRD AMENDMENT TO TRANSFER/DEVELOPMENT AGREEMENT – ESKER SQUARE

Brown moved, Craig supported, to approve the Third Amendment to the Transfer/Development Agreement between Delhi Township Downtown Development Authority and 2000 Cedar, LLC.

DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY BOARD MINUTES OF REGULAR MEETING HELD ON SEPTEMBER 29, 2020

Nanette Miller clarified that construction would begin no later than April 15, 2021, with a completion date of April 15, 2022 for the first building. Howard Haas added that the safety features (fencing) and new signage would be added to the site right away.

A Roll Call Vote was recorded as follows: Ayes: Brown, Craig, Fauser, Hayhoe, Leighton, Marvin, Miller, Rae Absent: Ammon **MOTION CARRIED**

2021 FY DDA BUDGET - SET PUBLIC HEARING FOR OCTOBER 27, 2020

Fauser moved, Miller supported, to set a Public Hearing for the proposed Fiscal Year 2021 DDA Budget to be held during the October 27, 2020 DDA Board Meeting.

A Notice of Public Hearing will be published in the *Holt Community News* on Sunday, October 11, 2020.

A Roll Call Vote was recorded as follows: Ayes: Brown, Craig, Fauser, Hayhoe, Leighton, Marvin, Miller, Rae Absent: Ammon MOTION CARRIED

REPORTS

Executive Director

Mr. Haas reported building renovations for the former tattoo parlor building have been slowed by material availability. The Esker Landing pavilion has been constructed and shingled. The concrete pad will be poured by the end of October. Concrete work for the DDA building has been completed. Environmental contractor will utilize cell tower access easement to gain entry to conduct testing on the contaminated retention pond on DDA property on Holloway Drive. The language for the Holt Welcome sign easement has been approved. He met with potential users for the Eyde property on Holloway Drive and the DDA owned parcel at Cedar and Hancock. Back to Business Program update: 82 businesses; 40 completed campaigns; 19 campaigns in progress; 16 non-responders. One more effort to reach non-responders will occur in October/November.

Deputy Director

Ms. Underhill reported that Facebook ads and a geofencing campaign have been very successful in bringing shoppers to the Farmers Market. The easement needed for the Electric Vehicle Charging Stations on Cedar Street has been secured. The Ingham County Road Department required some vehicle actuation for the pedestrian crossing on Cedar Street at Delhi Commerce Drive. Adjustments are being made to ensure optimal functionality.

Advertising & Marketing Committee

Mr. Leighton reported that the Back to Business Program has been very successful. We are hearing encouraging news from businesses that participated.

DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY BOARD MINUTES OF REGULAR MEETING HELD ON SEPTEMBER 29, 2020

Planning Commission

Ms. Craig reported that the Planning Commission has not met since our last meeting.

Supervisor

Township Supervisor Hayhoe reported that the MSUFCU will hold a Grand Opening event on October 6. Revenue sharing is down a bit from the State of Michigan. The Arts Council will host a Chalk the Trail event on October 2. Food distribution efforts in the Township are in full swing.

Treasurer

Ms. Rae reported the total cash and investments as of August 31, 2020 was \$5,336,783.

<u>Members</u>

None.

Limited Comments

None.

ADJOURNMENT

Craig moved, Fauser supported to adjourn the meeting.

A Roll Call Vote was recorded as follows: Ayes: Brown, Craig, Fauser, Hayhoe, Leighton, Marvin, Miller, Rae Absent: Ammon **MOTION CARRIED**

The meeting was adjourned at 7:32 p.m.

Nanette Miller, Secretary

/lau



DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY 4410 HOLT ROAD, HOLT, MI 48842 TELEPHONE (517) 699-3866 FACSIMILE (517) 699-3878 www.delhidda.com

October 19, 2020

Re:

To: DDA Board Members

From: C. Howard Haas, Executive Director

Approval of Fiscal Year 2021 Budget

ten/ Hoer

The Fiscal Year 2021 Budget for the DDA has been prepared and its initial review took place at our regular September meeting. This budget was submitted to the Delhi Township Board of Trustees for a budget workshop held on September 8, 2020. At our September meeting, a public hearing was set for October 27th. The notice for the public hearing was published in the Holt Community News on Sunday, October 11th. The Township Board of Trustees will hold its

public hearing on Wednesday, November 17th. Following our public hearing, it is my

recommendation that the DDA Board formally approve the budget.

RECOMMENDED MOTION:

I move to approve the Fiscal Year 2021 Delhi Charter Township Downtown Development Authority Budget and to submit it to the Township Board of Trustees for approval.

Delhi Charter Township Downtown Development Authority Budget Indicators

Ongoing Goals

- Facilitate redevelopment of DDA owned parcels (Cedar & Hancock, Cedar & North); actively recruit end users and support development
- Fund infrastructure improvement and rehabilitation programs identified by the Township and DDA Board as supporting the continued tax base growth and development within the District
- Provide bond payments for the Non-Motorized Trail, Realize Cedar, and other projects
- Provide business enhancement, promotion, and support through efforts such as Biz Buzz
- Support and promote the Farmers' Market and provide for various improvements of the Farmers' Market building. Develop additional uses for Market facilities
- Promote community events such as Holt Fest and the Farmers Market Food Frenzy events
- Apply for all applicable state and federal grants via DDA/Holt Non Profit Coalition to promote place making and enhance livability of Township residents
- Participate in Holt Non Profit Coalition for Farmers' Market, *Our Town* publication, Volunteer Bureau, and other community events and activities as Board of Directors member
- Continue to prepare and distribute *Our Town* publication electronically via HoltNow website and grow reader base; transition from quarterly to monthly publication supported by advertising sales
- Encourage community beautification with the placement of additional public art and murals
- Work with Township staff to enhance Trailhead Parks

2020 and Beyond Objectives

- Find appropriate users/developers for Cedar & Hancock and Cedar & North properties
- Finalize Cedar Street roundabout beautification
- Expand Esker Landing parking lot and construct pavilion
- Install pedestrian crosswalk signal on Cedar Street at Delhi Commerce Drive
- Expand Holt Farmers' Market building, replace roof
- Install Electric Vehicle Charging stations
- Rehabilitate 2176 Cedar for end user (restaurant)
- Locate land for future commercial/industrial growth
- Further triangle area development
- Other activities as identified

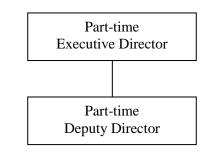
Delhi Downtown Development Authority (248)

The Delhi Township Downtown Development Authority (DDA) has a separate legal identity but operates in conformity with many of the Township's policies and procedures. The DDA is reported in the Township's financial statements as a discretely presented component unit.

PURPOSE OF THIS FUND: The DDA was organized pursuant to Township Ordinance No. 80 and Act 197 of the Public Acts of 1975, as amended, now recodified as Public Act 57 of 2018. The primary purpose of the DDA is to provide for the ongoing maintenance, promotion, security, and continued operation of the DDA District. A Board of Directors appointed by the Township Board governs the DDA. This DDA's mission is as follows: to promote economic development through business attraction/retention programs and works to foster investment within the DDA District. It strives to increase the Township's tax base and strengthen the local economy while maintaining those qualities that make Delhi Township a desirable place to live and work.

There are eight departments in the DDA. They are:

- Administration
- Marketing and Promotion
- Infrastructure
- Other Functions (eliminated for 2021: absorbed by Administration & Infrastructure)
- Capital Outlay
- 2016 DDA Development
- 2017 DDA Development
- Debt Service



Staff	ing Levels		
	2019	2020	2021
Executive Director	0.60	0.60	0.60
Deputy Director	0.60	0.60	0.60
Total	1.20	1.20	1.20

DOWNTOWN DEVELOPMENT AUTHORITY FUND SUMMARY

Description	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Forecast	2023 Forecast
Revenues	/ lotual	Buugot	Trojecteu	Buugot	Torobabl	10100001
Property Taxes	\$ 1,853,598	\$1,497,800	\$1,962,580	\$1,960,960	\$1,999,870	\$2,039,560
Grants	302,000	-	2,000	2,000	2,000	2,000
Interest and rentals	63,413	21,000	43,690	14,500	17,500	17,500
Intergovernmental	480,000	-	-			
Other	11,854	11,420	2,000	2,000	3,000	3,000
Total Revenues	2,710,865	1,530,220	2,010,270	1,979,460	2,022,370	2,062,060
Expenditures						
Community and Economic Dev						
Administration	144,806	138,990	139,590	181,720	183,820	185,930
Marketing & Promotion	185,392	181,790	384,590	187,630	188,760	189,920
Other Functions	138,078	165,540	154,100	-	-	-
Infrastructure Projects	28,705	40,000	40,000	160,450	157,840	155,230
Capital Outlay	1,264,662	135,000	270,000	150,000	100,000	100,000
Development Capital Outlay/Improvements	449,448	225,000	688,720	325,000	325,000	305,000
Debt Service		-	-		-	-
Total Expenditures	2,211,091	886,320	1,677,000	1,004,800	955,420	936,080
Other Financing Sources (Uses)						
Sale of Assets	45,000	-	1,200,000			
Transfer to DDA Debt Service Funds	(1,094,105)	(1,099,870)	(1,099,870)	(1,105,810)	(1,119,700)	(1,128,630)
Total Other Financing Sources (Uses)	(1,049,105)	(1,099,870)	100,130	(1,105,810)	(1,119,700)	(1,128,630)
Revenues over (under) expenditures	(549,331)	(455,970)	433,400	(131,150)	(52,750)	(2,650)
Fund Balance, Beginning	3,824,396	3,275,065	3,275,065	3,708,465	3,577,315	3,524,565
Fund Balance, Ending	<u>\$ 3,275,065</u>	\$2,819,095	<u>\$3,708,465</u>	<u>\$3,577,315</u>	\$3,524,565	\$3,521,915

DDA REVENUE

DDA REVENUE			06/30/2020					
Cl. Number	Description	2010 Activity	Amended	YTD As Of	2020 PROJECTED	2021 REQUESTED	2022 FORECAST	2023
GL Number	Description	2019 Activity	Budget	06/30/2020				FORECAST
248-000.00-403.005	CURRENT PROPERTY TAXES-AD VAL.	\$ 1,826,273	\$ 1,466,800	\$ 1,381,369	\$ 1,945,020	\$ 1,945,460	\$ 1,984,370	\$ 2,024,060
248-000.00-404.005	IFT/CFT CAPTURED TAX REVENUE	17,463	23,000	8,726	12,060	10,000	10,000	10,000
248-000.00-445.000	DELQ TAX	9,359	7,000	2,133	5,000	5,000	5,000	5,000
248-000.00-445.005	DELINQUENT INTEREST & PENALTY	504	1,000	167	500	500	500	500
248-000.00-570.000	STATE GRANTS	302,000	-	2,000	2,000	2,000	2,000	2,000
248-000.00-581.000	INTERGOV REVENUE	480,000	-	-	-	-	-	-
248-000.00-664.000	INTEREST	53,416	10,000	16,055	24,000	7,500	7,500	7,500
248-000.00-670.010	RENT-FARMERS MARKET	9,998	11,000	2,319	4,000	7,000	10,000	10,000
248-000.00-672.040	GREASE LOAN	3,921	3,920	15,683	15,690	-	-	-
248-000.00-673.000	SALE OF CAPITAL ASSETS	45,000	-	1,200,000	1,200,000	-	-	-
248-000.00-687.000	REFUNDS/REBATE/REIMBURSEMENTS	4,427	2,500	-	1,000	1,000	1,000	1,000
248-000.00-694.000	MISCELLANEOUS REVENUE	3,506	5,000	170	1,000	1,000	2,000	2,000
Total		\$ 2,755,865	\$ 1,530,220	\$ 2,628,622	\$ 3,210,270	\$ 1,979,460	\$ 2,022,370	\$ 2,062,060

DDA ADMINISTRATION (728)

Purpose

To provide leadership in promoting economic development through business attraction/retention programs and work to foster investment within the DDA District.

Activities

Expenditures in this activity include costs relating to the part-time Executive Director and parttime Deputy Director, plus other administrative costs such as legal fees, education, insurance, office supplies, DDA property maintenance and projects, utility payments, and tax adjustments.

Note: for 2021, portions of the Other Functions (850) budget were added to Administration due to the State of Michigan eliminating 850 from its chart of accounts.

Year 2021 Goals

- 1. Continue to provide leadership in the ongoing maintenance, promotion, and continued operation of the DDA District.
- 2. Continue striving to increase the Township's tax base and strengthen the local economy while maintaining those qualities that make Delhi Township a desirable place to live and work.

Resources Needed

The attached year 2021 budget requests expenditures of \$181,720, an increase of \$42,730 from the 2020 budget. The increase is due to the addition of several line items from the 850 Other Functions budget which is being eliminated by the State of Michigan. The 2022 forecast is \$183,820 and the 2023 forecast is \$185,930. The forecasts take into account slight increases in employee compensation as typically adopted by the Board of Trustees each January.

			 5/30/2020 mended	ΥT	D As Of	2020	2021	202	2		2023
GL Number		19 Activity	Budget		/30/2020	OJECTED	QUESTED	FOREC	-	-	RECAST
248-728.00-703.005	PART TIME HELP \$	80,823	\$ 80,970	\$	38,508	\$ 80,970	\$ 81,400		3,030	\$	84,700
248-728.00-715.000	SOCIAL SECURITY/MEDICARE	1,172	1,180		558	1,180	1,180		1,210		1,240
248-728.00-718.000	PENSION CONTRIBUTION	2,425	2,430		1,155	2,430	2,450	2	2,500		2,550
248-728.00-724.000	WORKERS COMP	232	370		108	370	370		380		390
248-728.00-726.000	OFFICE SUPPLIES	866	1,200		358	800	1,000		1,000		1,000
248-728.00-801.000	LEGAL FEES	34,327	20,000		6,988	20,000	20,000	2	0,000		20,000
248-728.00-802.005	DUES AND SUBSCRIPTIONS	1,308	1,470		555	1,470	1,470		1,500		1,500
248-728.00-803.000	POSTAGE	34	100		4	50	50		50		50
248-728.00-807.000	AUDIT FEES	3,007	2,870		2,316	2,320	2,350	:	2,400		2,450
248-728.00-818.000	CONTRACTUAL SERVICES	12,861	20,000		13,913	21,600	25,700	2	6,000		26,300
248-728.00-853.000	TELEPHONE/COMMUNICATIONS	2,490	2,000		1,454	2,900	2,950	:	2,950		2,950
248-728.00-870.000	MILEAGE	632	500		-	400	500		500		500
248-728.00-902.005	PRINTING AND PUBLISHING	36	100		-	100	100		100		100
248-728.00-910.000	INSURANCE & BONDS	3,379	3,800		2,610	3,800	3,800		3,800		3,800
248-728.00-921.030	UTILITIES - WATER	-	-		-	-	1,200		1,200		1,200
248-728.00-921.035	UTILITIES - SEWER	-	-		-	-	1,200		1,200		1,200
248-728.00-921.040	UTILITIES - ELECTRIC	-	-		-	-	8,000	1	8,000		8,000
248-728.00-921.045	UTILITIES - GAS	-	-		-	-	4,000		4,000		4,000
248-850.00-930.000	BUILDING MAINTENANCE & REPAIRS						2,000	:	2,000		2,000
248-728.00-956.000	MISCELLANEOUS	1,105	1,000		272	1,000	1,000		1,000		1,000
248-728.00-960.000	EDUCATION & TRAINING	110	1,000		-	200	1,000		1,000		1,000
248-850.00-964.000	TAX ADJUSTMENTS TO COUNTY/TWP						5,000	:	5,000		5,000
248-850.00-967.025	DDA PROPERTIES-DRAIN/TAXES/SAD						15,000	1	5,000		15,000
248-728.00-970.000	CAPITAL OUTLAY		-		-	-	-		-		-
Total	\$	144,806	\$ 138,990	\$	68,799	\$ 139,590	\$ 181,720	\$ 18	3,820	\$	185,930

DEPT 728.00 DDA ADMINISTRATION

DDA Admin (728) Backup

Account #	Description and Calculation DDA ADMINISTRATION	Calcs	2020 Budget	2020 Projected	2021 Request
728-703.005	Part Time Help		80,970	80,970	81,40
	Year 2020				.,
	Director \$4,000/mo x 12 mo	48,000			
	Admin Sec Gr 6, Step 5, 1200 hrs @ 25.388/hr Deputy Director Pay	30,466 2,500			
	Total	80,966			
	Year 2021 Director \$4.000/mo x 12 mo	40.000			
	Admin Sec Gr 6, Step 5, 1200 hrs @ \$25.743/hr	48,000 30,892			
	Deputy Director Pay	2,500			
	Total	81,392			
728-715 000	Social Security/Medicare		1,180	1,180	1,18
20110.000	Year 2020		1,100	1,100	1,10
	80,966 wages x .0145	1,174			
	Year 2021				
	81,392 wages x .0145	1,180			
728-718.000	Pension Contribution		2,430	2,430	2,45
	Year 2020				
	80,966 wages x 3%	2,429			
	Year 2021				
	81,392 wages x 3%	2,442			
700 704 000	West and Original		070	070	07
28-124.000	Workers Comp Year 2020: 80,966 x .0045 =	364	370	370	37
	Year 2019: 81,392 x .0045=	366			
			_		
(28-726.000	Office Supplies Year 2020	800	1,200	800	1,00
	Year 2020 Year 2021	1,000			
728-801.000	Legal Fees (land sales,contracts, general)		20,000	20,000	20,00
	Year 2020 Year 2021	20,000 20,000			
	1641 2021	20,000			
728-802.005			1,470	1,470	1,47
	Year 2020	1470 1470			
	Year 2021	1470			
728-803.000	Postage		100	50	5
	Year 2020	50			
	Year 2021	50			
728-807.000	Audit Fees		2,870	2,320	2,35
	Year 2020	2,320			
	Year 2021	2,350			
728.818.000	Contractual Services - Encompass, Rose Pest, ACD.net,				
20.010.000	Zoom meetings, trash, cleaning		20,000	21,600	25,70
	Year 2020	20,000		,	
	Year 2021 (add Other Functions 850)	25,700			
20 952 000	Telephone/Communications - ACD.net, Haas Cell		2,000	2,900	2,95
20-003.000	Year 2020	2,900	2,000	2,900	2,95
	Year 2021	2,950			
				100	
28-870.000	Mileage Year 2020	400	500	400	50
	Year 2021	500			
728-902.005	Printing & Publishing	100	100	100	10
	Year 2020 Year 2021	100			
728-910.000	Insurance & Bonds		3,800	3,800	3,80
	Year 2020 Year 2021	3,800 3,800			
		5,000			
728-921.030	Utilities - Water (from Other Functions 850)				1,20
728-921.035	Utilities - Sewer (from Others Functions 850)				1,20
728-921.040	Utilities - Electricity (from Other Functions 850)				8,00
728-921.045	Utilities - Gas (from Other Functions 850)				4,00
228 020 000	Puilding Maintananaa P Danaira /fram Other Function 200				0.00
r∠ö-930.000	Building Maintenance & Repairs (from Other Functions 850	<i>n</i>			2,00
728-956.000	Miscellaneous		1,000	1,000	1,00
	Year 2020	1,000			
	Year 2021	1,000			
728-960.000	Education & Training		1,000	200	1,00
	Year 2020 - MEDA, MSU, Mid-America Dev Conf	200	.,		.,50
	Year 2021 - MEDA, MSU, Mid-America Dev Conf	1,000			
728-964 000	Tax Adjustments to Co/Twp (from Other Functions 850)				5,00
_0.001.000					5,00
28-967.025	DDA Prop-Drain/Tax/Assessments (from Other Functions 8	350)			15,00

DDA MARKETING & PROMOTION (729)

Purpose

To promote and market the Township as an attractive place to live and do business.

Activities

Expenditures in this activity include costs relating to local business advertising, promoting businesses via the DDA newsletter *Our Town*, and supporting the Farmers' Market.

Year 2021 Goals

- 1. Support and promote the Farmers' Market and provide for various improvements of the Farmers' Market building
- 2. Provide business promotion and support through electronic publication of *Our Town*, HoltNow, and other enhancements
- 3. Promote community events
- 4. Support the Holt Volunteer Bureau
- 5. Encourage community beautification with the placement of public art and murals

Resources Needed

The attached year 2021 budget requests expenditures of \$187,630, an increase of \$5,840 over the 2020 budget. A step increase in pay will be implemented for 3 Farmers Market employees in 2021. The 2022 forecast is \$188,760 and the 2023 forecast is \$189,920. The forecasts take into account slight increases in employee compensation as typically adopted by the Board of Trustees each January.

DEPT 729.00 DDA MARKETING & PROMOTION

				(06/30/2020										
					Amended		YTD As Of		2020		2021		2022		2023
GL Number	Description	201	9 Activity		Budget	(06/30/2020	PR	ROJECTED	RE	QUESTED	FC	DRECAST	FC	DRECAST
248-729.00-703.005	PART TIME HELP	\$	46,644	\$	47,900	\$	22,941	\$	50,500	\$	51,780	\$	52,820	\$	53,880
248-729.00-715.000	SOCIAL SECURITY/MEDICARE		3,568		3,670		1,755		3,860		3,970		4,050		4,140
248-729.00-724.000	WORKERS COMP INSUR		251		220		118		230		240		250		260
248-729.00-884.000	DDA ADVERTISING		95,794		96,000		57,010		296,000		97,640		97,640		97,640
248-729.00-885.000	HOLT HOMETOWN FESTIVAL		-		-		-		-		-		-		-
248-729.00-888.000	FARMERS MARKET		20,105		13,000		3,604		13,000		13,000		13,000		13,000
248-729.00-888.002	DOUBLE UP BUCKS		2,026		3,000		160		3,000		3,000		3,000		3,000
248-729.00-956.000	MISCELLANEOUS		17,004		18,000		3,200		18,000		18,000		18,000		18,000
Total		\$	185,393	\$	181,790	\$	88,789	\$	384,590	\$	187,630	\$	188,760	\$	189,920

DDA Marketing (729) Backup

Account No.	Description	Calcs	2020 Budget	2020 Projected	2021 Request
	MARKETING AND PROMOTION				
729-703.005	Part Time Help		47,900	50,500	51,78
	Year 2020				
	Farmers Mkt Asst - Grade E, Step 2 - 312 hrs @ 15.352/hr	4,790			
	Farmers Mkt Maint - Grade E, Step 2 - 350 hrs @ 15.352/hr	5,373			
	Market Manager - Grade 8, Step 4: 1340 hrs @30.098/hr	40,340			
	Total	50,503			
	No				
	Year 2021				
	Farmers Mkt Asst - Grade E, Step 3 - 312 hrs @ 16.30/hr	5,090			
	Farmers Mkt Maint - Grade E, Step 3 - 300 hrs @ 16.30/hr	4,890			
	Market Manager - Grade 8, Step 4 - 670 hrs @ 30.519/hr	20,450			
	Market Manager - Grade 8, Step 5 - 670 hrs @ 31.856/hr	21,350			
	Total	51,780			
700 745 000	0000		0.070	0.000	0.07
729-715.000	SS/Medicare	0.000	3,670	3,860	3,97
	Year 2020: 50,503 wages x 0.0765	3,860			
	Year 2021: 51,780 wages x 0.0765	3,970			
700 704 000			000		
129-124.000	Workers Comp	000	220	230	24
	Year 2020: 50,503 wages x 0.0045	230			
	Year 2021: 51,780 wages x 0.0045	240			
700.001.007		-			
729-884.000	Advertising		96,000	296,000	97,64
	Year 2020				
	Newsletter - \$40,000	40,000			
	Blohm planning & promos - \$15,000	15,000			
	Advertising - \$5000	5,000			
	Music in the Garden - \$6,000	6,000			
	Cooperative Event Advertising w/Twp - \$12,000	12,000			
	Misc - \$18,000	18,000			
	Back to Business Program	200,000			
	Total	296,000			
	Year 2021				
	Newsletter - \$40,000	40,000			
	Blohm planning & promos - \$15,000	15,000			
	Advertising - \$5000	5,000			
	Music in the Garden - \$6,000	6,000			
	Cooperative Event Advertising w/Twp - \$12,000	12,000			
	Holt Hometown Festival - \$8,000	8,000			
	Music Licensing	1,640			
	Misc - \$10,000	10,000			
	Total	97,640			
729-888.000	Farmers Market		13,000	13,000	13,00
	Year 2020				,
	Promotion - \$6,000	6,000			
	Bldg Maint - \$7,000	7,000			
	Total	13,000			
		,			
	Year 2021	1 1			
	Promotion - \$6,000	6,000			
	Bldg Maint - \$7,000	7,000			
	Total	13,000			
		13,000			
729-888.002			3,000	3,000	3,00
123-000.002	Double Up Bucks Year 2020	3,000	3,000	3,000	3,00
	Year 2021	3,000			
700.050.000	Minnelleneous		40.000	40.000	40.00
729-956.000	Miscellaneous		18,000	18,000	18,0
	Year 2020				
	Web hosting and maintenance	5,000			
	Miscellaneous	1,000			
	Seed money to Holt Non-Profit Coalition	12,000			
	Total	18,000			
		ļļ			
	Year 2021				
	Web hosting/maintenance	5,000			
	Miscellaneous	1,000			
	Seed money to Holt Non-Profit Coalition	12,000			
	Total	18,000			
			-		
	TOTAL MARKETING AND PROMOTION		181,790	384,590	187,6

DDA INFRASTRUCTURE (731)

Purpose

To build and improve physical structures such as streetscapes and sidewalks in the DDA District that create both a safe and attractive environment.

Activities

Expenditures in this activity are for street, sidewalk, landscaping, and other physical improvements.

Note: for 2021, portions of the Other Functions (850) budget were added to Administration due to the State of Michigan eliminating 850 from its chart of accounts.

Year 2021 Goals

- 1. Fund infrastructure improvement and rehabilitation programs identified by the Township and DDA Board as supporting the continued tax base growth and development within the DDA District.
- 2. Work with Community Development to enhance Non-Motorized Trail and Trailhead Parks.
- 3. Provide bond payments for the Non-Motorized Trail.

Resources Needed

The attached year 2021 budget requests expenditures of \$160,450, an increase of \$120,450 over the 2020 budget. This increase is due to the addition of a line item from the 850 Other Functions budget which is being eliminated by the State of Michigan. The forecast for 2022 is \$157,840 and the forecast for 2023 is \$155,230.

DEPT 731.00 DDA INFRASTRUCTURE PROJECTS

					5/30/2020 mended	Υ	TD As Of		2020		2021		2022		2023
GL Number	Description	2019	Activity	I	Budget	06	/30/2020	PR	OJECTED	RE	QUESTED	FC	DRECAST	FC	RECAST
248-731.00-933.000	STREETSCAPE REPR & MAINTENANCE	\$	3,757	\$	10,000	\$	1,300	\$	10,000	\$	10,000	\$	10,000	\$	10,000
248-731.00-956.000	MISCELLANEOUS		5,345		5,000		-		5,000		5,000		5,000		5,000
248-731.00-974.010	NON-MOTORIZED PATHWAYS		-		25,000		-		25,000		10,000		10,000		10,000
248-731.00-978.010	GREASE TRAP LOAN TO CHARLAR		19,604		-		-		-		-		-		-
Total		\$	28,705	\$	40,000	\$	1,300	\$	40,000	\$	25,000	\$	25,000	\$	25,000

DDA OTHER FUNCTIONS (850)

Purpose

To account for DDA building and equipment maintenance, utility payments.

Activities

Expenditures in this activity are for DDA property maintenance and projects, utility payments, and tax adjustments.

Year 2021 Goals

- 1. Provide for on-going maintenance within the DDA District.
- 2. Provide bond payments for the Non-Motorized Trail.

This was removed from the State of Michigan chart of accounts for 2021. Expenditures moved to Administration (728) and Infrastructure (731).

Resources Needed

The attached year 2021 budget requests expenditures of \$0.

DEPT 850.00 DDA OTHER FUNCTIONS

DEP1 650.00 DDA 01				06	6/30/2020									
				Α	Amended	Y	TD As Of		2020		2021	2022	202	3
GL Number	Description	201	9 Activity		Budget	0	6/30/2020	PRC	JECTED	REG	QUESTED	FORECAST	FOREC	CAST
248-850.00-818.000	CONTRACTUAL SERVICES	\$	5,089	\$	6,600	\$	1,809	\$	5,160					
248-850.00-921.030	UTILITIES - WATER		835		1,200		240		1,200					
248-850.00-921.035	UTILITIES - SEWER		1,429		1,200		445		1,200					
248-850.00-921.040	UTILITIES - ELECTRIC		5,207		8,000		2,328		8,000					
248-850.00-921.045	UTILITIES - GAS		3,396		4,000		2,070		4,000					
248-850.00-930.000	BUILDING MAINTENANCE & REPAIRS		26		2,000		-		2,000					
248-850.00-956.000	MISCELLANEOUS		-		-		-		-					
248-850.00-964.000	TAX ADJUSTMENTS TO COUNTY/TWP		-		10,000		-		5,000					
248-850.00-967.025	DDA PROPERTIES-DRAIN/TAXES/SAD		7,465		20,000		24		15,000					
248-850.00-969.016	COMMUNITY AND ECON DEVELOPMENT		114,630		112,540		6,270		112,540					
Total		\$	138,078	\$	165,540	\$	13,186	\$	154,100	\$	-	\$-	\$	-

DDA Other Functions (850) Backup

Account #	Description	Explanation and/or Calculations	2020 Budget	2020 Proj	2021 Request
	DDA Other Functions				
818.000	Contractual Services	1. Rubbish Removal	6,600	5,160	
		2020: 660.0	0		
		2021:	_		
		2. Cleaning Service	<u> </u>		
		2020: 4,500.0	0		
		2021:			
921.030	Utilities - Water	2020: 1,200.0	0 1,200	1,200	
		2021:		,	
921.035	Utilities - Sewer	2020: 1,200.0	0 1,200	1,200	
021.000		2021:	1,200	1,200	
921.040		2020: 8.000.0	0 8.000	8,000	
921.040	Utilities - Electricity	2020: 8,000.0 2021:	0 8,000	8,000	
921.045	Utilities - Gas	2020: 4,000.0	0 4,000	4,000	
		2021:			
930.000	Building Maintenance & Repairs		2,000	2,000	
964.000	Tax Adjustments to Co/Twp	MTT & BOR Adjustments	10,000	5,000	
304.000		Mining Bon Adjustments	10,000	3,000	
967.025	DDA Prop-Drain/Tax/Assessments		20,000	15,000	
969.016	Community & Econ Development	2020 NMT Bond Pmt to Twp 112,540	112,540	112,540	
2001010		2021 NMT Bond Pmt to Twp 135,450	,010	,510	
		l			
		Other Functions Tota	al 165,540	154,100	0

DDA CAPITAL OUTLAY (903)

Purpose

To purchase and redevelop underutilized properties in the DDA District.

Activities

Expenditures in this activity are for purchasing, improving and rehabilitating property.

Year 2021 Goals

1. Identify under or inappropriately utilized sites within the DDA District and assist in the development of these sites.

Resources Needed

The attached year 2021 budget requests expenditures of \$150,000 an increase of \$15,000 over the 2020 budget. A renovation and expansion project at the Holt Farmers Market is the reason for the increase. The forecast for both 2022 and 2023 is \$100,000.

DEPT 903.00 CAPITAL OUTLAY-DDA

GL Number	Description	20	19 Activity	06/30/2020 Amended Budget	-	TD As Of 6/30/2020	PR	2020 OJECTED	RE	2021 QUESTED	FC	2022 DRECAST	FO	2023 RECAST
248-903.00-818.000	CONTRACTUAL SERVICES	\$	-	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
248-903.00-970.000	CAPITAL OUTLAY		-	-		-		-		-		-		-
248-903.00-971.000	CAPITAL OUTLAY-LAND		-	100,000		-		100,000		-		100,000		100,000
248-903.00-971.010	LAND HELD FOR RESALE		-	-		-		-		-		-		-
248-903.00-971.134	FARMERS MARKET-2150 CEDAR		16,992	10,000		-		10,000		150,000		-		-
248-903.00-971.137	ESKER LANDING PARK		1,247,670	25,000		15,623		160,000		-		-		-
Total		\$	1,264,662	\$ 135,000	\$	15,623	\$	270,000	\$	150,000	\$	100,000	\$	100,000

DDA DEVELOPMENT (903.05)

Purpose

To purchase and redevelop underutilized properties along the Cedar Street Corridor and downtown triangle area.

Activities

New taxable bonds were issued in the amount of \$1.5 Million in August 2016 in an effort to purchase, improve and rehabilitate property along the Cedar Street Corridor and downtown triangle area.

Year 2021 Goals

1. Identify under or inappropriately utilized sites along the Cedar Street Corridor and downtown triangle area and assist in the development of these sites.

Resources Needed

The attached year 2021 budget requests expenditures of \$225,000, the same as the 2020 budget. The forecast for both 2022 and 2023 is \$225,000.

DEPT 903.05 2016 DDA DEVELOPMENT

				-	6/30/2020 Amended	Y	TD As Of		2020		2021		2022		2023
GL Number	Description	2019	Activity		Budget	0	6/30/2020	PR	OJECTED	RE	QUESTED	FC	ORECAST	FC	RECAST
248-903.05-818.000	CONTRACTUAL SERVICES	\$	997	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
248-903.05-956.000	MISCELLANEOUS		-		-		-		-		-		-		-
248-903.05-970.000	CAPITAL OUTLAY		14,201		225,000		-		225,000		225,000		225,000		225,000
248-903.05-992.000	BONDING EXPENSE		-		-		-		-		-		-		-
Total		\$	15,198	\$	225,000	\$	-	\$	225,000	\$	225,000	\$	225,000	\$	225,000

DDA DEVELOPMENT (903.17)

Purpose

To facilitate the construction of the Realize Cedar Project.

Activities

New limited tax bonds were issued in the amount of \$6.75 Million in August 2017 to facilitate the construction of the Realize Cedar Project.

The bulk of the Realize Cedar Construction was finalized in June 2019. Additional projects such as the Cedar Street roundabout and the Delhi Commerce Drive pedestrian crossing signal were added in 2020. As these funds were earmarked for Cedar Street specifically, until the bond funds are expended, projects will be added as identified for the Cedar Street corridor.

Resources Needed

The attached year 2021 budget requests expenditures of \$100,000, and increase of \$100,000 over the 2020 budget. Projects which will benefit the Cedar Street corridor may be continued until the Realize Cedar bond funds are expended. The forecast for 2022 is \$100,000 and the forecast for 2023 is \$80,000.

DEPT 903.17 2017 DDA DEVELOPMENT

				C	06/30/2020										
					Amended	Y.	TD As Of		2020		2021		2022		2023
GL Number	Description	201	9 Activity		Budget	06	6/30/2020	PR	OJECTED	RE	QUESTED	FC	DRECAST	FO	RECAST
248-903.17-818.000	CONTRACTUAL SERVICES	\$	434,250	\$	-	\$	190,782	\$	420,000	\$	100,000	\$	100,000	\$	80,000
248-903.17-970.000	CAPITAL OUTLAY		-		-		43,711		43,720		-		-		-
248-903.17-992.000	BONDING EXPENSE		-		-		-		-		-		-		-
Total		\$	434,250	\$	-	\$	234,493	\$	463,720	\$	100,000	\$	100,000	\$	80,000

DDA DEBT SERVICE (905)

Purpose

To account for bond principal and interest due in the current year.

Activities

Expenditures in this activity are for the following bonds:

- 1. 2016 Refunding bonds issued to replace 2008 DDA bonds maturing from 2019 to 2024.
- 2. 2016 Development bonds issued to facilitate growth within the DDA District.
- 3. 2017 Development bonds issued to facilitate the Realize Cedar project.

Resources Needed

The attached year 2021 budget requests expenditures of \$1,105,810, an increase of \$5,940. The forecast for 2022 is \$1,119,700 and the forecast for 2023 is \$1,128,630. The debt schedules are determined when the bonds are issued.

DEPT 905.00 DEBT SERVICE

			2019		2020		2020		2021		2022		2023
GL Number	Description		Activity		Budget	Ρ	rojected		Budget	F	orecast	F	orecast
248-905.00-999.391	TRAN OUT-2016 DDA REF BD	\$	773,828	\$	780,610	\$	780,610	\$	782,580	\$	797,850	\$	808,170
248-905.00-999.395	TRAN OUT-2016 DDA DEV BD		107,233		106,210		106,210		110,180		108,800		107,410
248-905.00-999.397	TRAN OUT-2017 DDA BONDS		213,044		213,050		213,050		213,050		213,050		213,050
Total		\$ ´	1,094,105	\$ ´	1,099,870	\$ ´	1,099,870	\$ [·]	1,105,810	\$ ·	1,119,700	\$	1,128,630

DDA 2016 REFUNDING BOND DEBT SERVICE FUND SUMMARY (391) 2017-2024 (8 YEARS)

This bond was issued in 2016 to defease the callable portion of the 2008 DDA Bonds. The 2008 Bonds funded the following six projects in the DDA district: reconstruction of Cedar St. from Dallas to Holbrook, infrastructure for Cedar Hts. neighborhood, infrastructure for Delhi NE/Depot St. area, sidewalks and lighting along Holt Rd. from Thorburn to Aspen Lakes, construction of Senior Citizens' Center, and landscaping corner of Holt & Aurelius Rds. The revenue for 90% of the bond payments comes from the Downtown Development authority, with the remaining portion paid by the Sewer Fund.

	2019	2020	2020	2021	2022	2023
	Actual	Budget	Projected	Budget	Forecast	Forecast
Revenues	\$-	\$-	\$-	\$-	\$-	\$-
Expenditures						
Debt Service	773,828	780,610	780,610	782,580	797,850	808,170
Total Expenditures	773,828	780,610	780,610	782,580	797,850	808,170
Revenues over (under) expenditures	(773,828)	(780,610)	(780,610)	(782,580)	(797,850)	(808,170)
Other financing sources (uses)						
Transfer from DDA	773,828	780,610	780,610	782,580	797,850	808,170
Total other financing sources (uses)	773,828	780,610	780,610	782,580	797,850	808,170
Fund Balance, Beginning	-	-	-	-	-	-
Fund Balance, Ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$-</u>	<u>\$ -</u>	<u>\$ -</u>

2016 DDA REFUNDING BOND REVENUE

			06	6/30/2020										
		2019	Α	mended	ΥT	D As Of		2020		2021		2022		2023
GL Number	Description	Activity		Budget	06/	30/2020	PR	OJECTED	RE	QUESTED	FC	DRECAST	FC	DRECAST
391-000.00-699.065	TRANS IN FROM DELHI DDA	\$ 773,828	\$	780,610	\$	30,377	\$	780,610	\$	782,580	\$	797,850	\$	808,170
Total		\$ 773,828	\$	780,610	\$	30,377	\$	780,610	\$	782,580	\$	797,850	\$	808,170

2016 DDA REFUNDING DEBT SERVICE

			06	6/30/2020										
		2019	Α	mended	ΥT	D As Of		2020		2021		2022		2023
GL Number	Description	Activity		Budget	06/	30/2020	PR	OJECTED	RE	QUESTED	FC	DRECAST	FC	DRECAST
391-905.00-991.000	PRINCIPAL	\$ 701,844	\$	719,850	\$	-	\$	719,850	\$	733,340	\$	760,340	\$	782,830
391-905.00-995.000	INTEREST	71,984		60,760		30,377		60,760		49,240		37,510		25,340
Total		\$ 773,828	\$	780,610	\$	30,377	\$	780,610	\$	782,580	\$	797,850	\$	808,170

2016 DDA DEVELOPMENT BOND DEBT SERVICE FUND SUMMARY (395) 2017-2035 (19 YEARS)

This bond was issued in 2016 to fund various improvements to land, buildings, and infrastructure. The revenue for bond payments will come from DDA captured tax revenue.

	2019 Actual	2020 Budget	2020 Projected	2021 Budget	2022 Forecast	2023 Forecast
Revenues	\$-	\$-	\$-	\$-	\$-	\$-
Expenditures						
Debt Service	107,233	106,210	106,210	110,180	108,800	107,410
Total Expenditures	107,233	106,210	106,210	110,180	108,800	107,410
Revenues over (under) expenditures	(107,233)	(106,210)	(106,210)	(110,180)	(108,800)	(107,410)
Other financing sources (uses)						
Transfer from DDA	107,233	106,210	106,210	110,180	108,800	107,410
Total other financing sources (uses)	107,233	106,210	106,210	110,180	108,800	107,410
Fund Balance, Beginning	-	-	-	-	-	-
Fund Balance, Ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

2016 DDA DEVELOPMENT BOND REVENUE

				06	/30/2020										
			2019	Α	mended	ΥT	D As Of		2020		2021		2022		2023
GL Number	Description	A	Activity	I			30/2020	PR	OJECTED	RE	QUESTED	FO	RECAST	FC	RECAST
395-000.00-699.065	TRANS IN FROM DELHI DDA	\$	107,233	\$	106,210	\$	20,353	\$	106,210	\$	110,180	\$	108,800	\$	107,410
Total		\$	107,233	\$	106,210	\$	20,353	\$	106,210	\$	110,180	\$	108,800	\$	107,410

2016 DDA DEVELOPMENT DEBT SERVICE

2010 DDA DEVELOR	WENT DEDT SERVICE													
			06	6/30/2020										
		2019	Α	mended	Y٦	D As Of		2020		2021		2022		2023
GL Number	Description	Activity		Budget	06	/30/2020	PR	OJECTED	RE	QUESTED	FO	RECAST	FC	RECAST
395-905.00-991.000	PRINCIPAL	\$ 65,000	\$	65,000	\$	-	\$	65,000	\$	70,000	\$	70,000	\$	70,000
395-905.00-995.000	INTEREST	41,733		40,710		20,353		40,710		39,680		38,300		36,910
395-905.00-999.000	PAYING AGENT FEES	500		500		-		500		500		500		500
Total		\$ 107,233	\$	106,210	\$	20,353	\$	106,210	\$	110,180	\$	108,800	\$	107,410

2017 DDA DEVELOPMENT BOND DEBT SERVICE FUND SUMMARY (397) 2017-2035 (19 years)

This bond was issued in 2017 to fund the implementation of the Realize Cedar Project. The revenue for bond payments will come from DDA captured tax revenue.

)19 tual)20 dget		020 jected		021 Idget		022 recast		023 ecast
Revenues	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Expenditures												
Debt Service	213	3,044	21	3,050	21	3,050	2′	3,050	21	13,050	21	3,050
Total Expenditures	21:	3,044	21	3,050	21	3,050	2′	3,050	21	3,050	21	3,050
Revenues over (under) expenditures	(21:	3,044)	(21	3,050)	(21	3,050)	(21	3,050)	(21	13,050)	(2 1	3,050)
Other financing sources (uses)												
Transfer from DDA	213	3,044	21	3,050	21	3,050	2'	3,050	21	13,050	21	3,050
Total other financing sources (uses)	21:	3,044	21	3,050	21	3,050	2′	3,050	21	3,050	21	3,050
Fund Balance, Beginning		-		-		-		-		-		-
Fund Balance, Ending	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

REALIZE CEDAR REVENUE

			06/30/2020					
		2019	Amended	YTD As Of	2020	2021	2022	2023
GL Number	Description	Activity	Budget	06/30/2020	PROJECTED	REQUESTED	FORECAST	FORECAST
397-000.00-699.065	TRANS IN FROM DELHI DDA	\$ 213,044	\$ 213,050	\$ 106,272	\$ 213,050	\$ 213,050	\$ 213,050	\$ 213,050
Total		\$ 213,044	\$ 213,050	\$ 106,272	\$ 213,050	\$ 213,050	\$ 213,050	\$ 213,050

REALIZE CEDAR DEBT SERVICE

REALIZE GEDAR DE	EDT SERVICE		0	6/30/2020										
		2019	A	Amended	Y	TD As Of		2020		2021		2022		2023
GL Number	Description	Activity		Budget	06	6/30/2020	PR	OJECTED	RE	QUESTED	FC	DRECAST	FC	RECAST
397-905.00-991.000	PRINCIPAL	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
397-905.00-995.000	INTEREST	212,544		212,550		106,272		212,550		212,550		212,550		212,550
397-905.00-999.000	PAYING AGENT FEES	500		500		-		500		500		500		500
Total		\$ 213,044	\$	213,050	\$	106,272	\$	213,050	\$	213,050	\$	213,050	\$	213,050



Delhi DDA Back to Business Phase 2 Summary

Overview:

Our conversations with businesses throughout Delhi Township have revealed a number of overall concerns on the part of those businesses. They include:

- 1. Uncertainty. For most, there is no clear sign as to when business will return to normal.
- 2. Timing. Some businesses are not fully open yet.
- 3. Capacity. While some businesses are open, they are operating on limited capacity, which impacts profit.
- 4. Business cycles. For some, spring and summer are naturally slower. First quarter will be very important to them.

Phase Two of the program will reach out to those businesses that have yet to participate and will offer a second round of marketing to those that have already participated, all the while staying within the original amount allocated by the DDA. The Back to Business program has approximately \$90,000 left of the original \$250,000 allocated.

The amount of digital services offered to each business would remain the same– \$2,500. The money would be required to be spent by the end of first quarter, 2021.

Participation would be offered on a first come, first served basis, although we suggest reaching out first to those businesses that have not yet participated.



DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY 4410 HOLT ROAD, HOLT, MI 48842 TELEPHONE (517) 699-3866 FACSIMILE (517) 699-3878 www.delhidda.com

October 19, 2020

To: DDA Board Members

in hoer

From: C. Howard Haas, Executive Director

Re: HRC Proposal – Holt Farmers Market Addition & Improvements Project

In recent months, we have discussed the need to expand the Holt Farmers Market to accommodate additional vendors. Our Market is currently full and we have a long waiting list of potential vendors. Based on discussions with DDA staff and the Market Manager, we have asked Hubbell, Roth & Clark, Inc. (HRC) to submit a proposal for engineering services to design the addition and improvements, prepare the project bid package, manage the project, and provide bidding assistance and recommendations. Please note that this proposal does not include Construction Engineering Services. HRC's proposal is attached for your review. The project has been included in the Capital Improvement Plan that the Township adopted as part of the FY 2021 budget cycle.

I therefore offer the following motion:

RECOMMENDED MOTION:

I move to approve the Proposal for Professional Engineering Services for the Holt Farmers Market Addition and Improvements Project from Hubbell, Roth & Clark, Inc. in the amount of \$21,500.00.



October 1, 2020

Delhi Downtown Development Authority 4410 Holt Rd. Holt, MI 48842

Attn: Howard Haas, Executive Director

Re: Proposal for Professional Engineering Services Holt Farmers Market Addition & Improvements Project

Dear Mr. Haas:

In accordance with your request, we are pleased to provide this Proposal for Engineering Services related to the proposed improvements and addition to the Holt Farmers Market at 2150 N. Cedar Street. It is our understanding that the intent of the project is to construct (1) addition onto the existing building and to make other improvements as budget allows. Our scope of services has been developed based on our August 25, 2020 project scoping meeting as well as follow up conversations we have had with Mr. Chuck Grinnell, the market manager.



Scope of Services:

HRC will provide the following Professional Engineering Services for this project:

<u>Task 1</u>

- 1. Perform site visit to verify existing conditions of the building and to take dimensions and reference photos for use in preparing background drawings for the project.
- 2. Schematic layout of the proposed building improvements, including:

	Delhi Township	Detroit	Grand Rapids	Howell	Jackson	Kala	
	2101 Aurelius Rd.	535 Griswold St.	1925 Breton Road SE	105 W. Grand River	401 S. Mechanic St.	834	
	Suite 2A	Buhl Building, Ste 1650	Suite 100	Howell, MI 48843	Suite B	Suit	
	Holt, MI 48842	Detroit, MI 48226	Grand Rapids, MI 49506	517-552-9199	Jackson, MI 49201	Kala	
	517-694-7760	313-965-3330	616-454-4286		517-292-1295	269-	
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Kalamazoo 834 King Highway Suite 107 Kalamazoo, MI 49001 269-665-2005 Lansing 215 S. Washington SQ Suite D Lansing, MI 48933 517-292-1488

MAILING: PO Box 824 Bloomfield Hills, MI 48303-0824

SHIPPING: 555 Hulet Drive Bloomfield Hills, MI 48302-0360

PHONE: 248-454-6300 WEBSITE: hrcengr.com

HRC Job No. 20200664



- a. East Addition Phase 1 (approximately 140 sq. ft.)
 - i) Wood stud exterior wall construction with metal siding exterior (similar to existing) on new poured concrete footings
 - ii) Existing asphalt paving to be the interior floor repairs will be needed where disturbed at walls.
 - iii) Addition is being used for cold storage, so minimal lighting, heating and ventilation only will be provided.
 - iv) New double doors on north façade existing overhead door at existing wall to remain.
- b. South Canopy Phase 2 (Approximately 1,365 sq. ft.)
 - i) Painted steel canopy with sloped corrugated painted metal roof panels on new poured concrete post footings
 - ii) Existing asphalt paving to be the floor repairs will be needed where disturbed at posts.
 - iii) The existing concrete curb near the existing building wall is planned to remain minor modifications will need to be made where new post footings are being installed.
 - iv) It is assumed due to budgetary restrictions that a new partial height masonry wall around the perimeter of this area will be done at a later date.
 - v) No new plumbing or mechanical components will be added to this area the existing water hookups on the south side of the building are to remain. Also, the existing electrical outlets are planned to remain only new exterior grade LED light fixtures will be added at the underside of the new canopy. These lights will be controlled via a photocell or timer.
- c. Façade Improvements Phase 3
 - i) Remove existing metal siding at west façade and install new furring strips and rough-cut wood siding to improve aesthetics. New signage will be by Owner at this area.

<u>Task 2</u>

- 1. Preparation of Bid Documents for the Project for competitive bid, including:
 - a. Site Drawings showing demo and proposed. Due to budgetary restrictions, a topographic survey will not be done. The site plan background will be an aerial photograph. It is presumed that existing site drainage paths will remain the same and that additional work to regrade the site will not be required.
 - b. Building Drawings showing demo and proposed:
 - i) Architectural
 - (1) Phase 1 Work
 - (2) Phase 2 Work
 - (3) Phase 3 Work (as budget permits)
 - ii) Structural
 - iii) Electrical minimal
 - iv) Mechanical & Plumbing minimal
 - c. HRC Front End and Technical Specifications

<u>Task 4</u>

- 1. Submit for Site Plan Approval with the Township.
- 2. One Project Review Meeting via MS Teams or Zoom with stakeholders to review documents at 75% Level.
- 3. Provide Engineer's Opinion of Probable Cost at Review Meeting.
- 4. Submit for Building Permit with the Township application fees to be paid for by Delhi Twp. DDA.
- 5. Assist City staff with gathering the required documents for inclusion in the bid package.

<u>Task 5</u>

1. Assistance in Solicitation and Review of the Bids Including Pre-Bid Building Walk Thru, Respond to Questions, Prepare Addenda, Evaluation of Bids, Bid Tab and Recommendation of Award.



Clarifications:

- 1. Landscape/irrigation design services are not included in this proposal but can be provided as a separate service if desired.
- 2. It is presumed that the existing utilities presently serving the building are adequate to serve the new construction as well, and that additional electrical, water, sanitary, gas, etc. infrastructure will not need to be provided to the building. The existing meter on the east side of the building will need to be relocated prior to the start of construction it is presumed that the Owner will arrange for this separately.
- 3. It is presumed that the existing soils are adequate for bearing the new structural components on and that geotechnical analysis will not be required at the site.
- 4. Construction Engineering services are not included in this proposal. After bidding, HRC would be happy to provide an additional proposal to include: construction engineering, construction administration, survey layout, materials testing, progress meetings, submittal reviews, and part-time or full-time construction observation, as required.
 - a. HRC suggests providing a proposal for these services at a later date because budgetary constraints may affect scope of construction work.
- 5. On behalf of the Owner, HRC will provide sealed plans for permitting and apply for all applicable Approvals, including Site Plan Approval. Attendance at Site Plan Approval meeting by HRC has not been provided. Contractor would be responsible to pay permit fees, as necessary.
- 6. It appears that approximately nine parking spaces would be eliminated at the site to accommodate construction of the south canopy. It is presumed that there will still be adequate parking available on site once the canopy has been installed to comply with Township parking requirements.
- 7. It is our understanding that you would like the work to be bid out in late 2020 for construction in 2021.
- 8. Due to the restrictions on public interaction in response to the Covid-19 crisis, it is our assumption that all meetings will be done online via MS Teams, Jitsi, Zoom, or other suitable group meeting website.

Professional Engineering Costs:

Task 1 – Schematic Design	\$ 2,200.00
Task 2 – Preparation of Project Bid Package	\$ 15,800.00
Task 3 – Project Management, Meetings & Cost Estimates	\$ 2,200.00
Task 4 – Bidding Assistance & Recommendation	\$ 1,300.00
Total Professional Engineering Costs	\$ 21,500.00

Engineer's Estimated Timetable

Work Task	Completion Date
Approval of HRC Contract	Early October 2020
75% Design Review Meeting	Early December 2020
Township Site Plan Review Meeting (Submit min. 2 weeks prior)	December 14, 2020
Advertise for Bids	Late January 2021
Township Building Permit Approvals	Late February 2021
Award Construction Contract	Mid-March 2021
Preconstruction Meeting	Late March 2021
Commence Construction	Mid-April 2021
Substantial Completion of Construction	July 2021
(Timetable is dependent upon Township approvals.)	



Holt Farmers Market Improvements Proposal October 1, 2020 HRC Job Number 2020664 Page 4 of 4

SUMMARY:

We are prepared and staffed to commence work on the proposed project immediately upon your authorization to proceed. If this proposal is deemed acceptable, please sign one copy and return to this office.

We would propose to work on a time and materials basis with a **not-to-exceed** total limit of **\$21,500.00**. Hubbell, Roth & Clark, Inc. billings for Professional Services will be based on our current Contract with the City.

Thank you very much for the opportunity to work with the Delhi DDA on the Holt Farmers Market Improvement Project. Should you have any questions regarding this Proposal, or require any additional information, please do not hesitate to contact me at (248) 454-6385.

Very truly yours,

Accepted By:

HUBBELL, ROTH & CLARK, INC.

Todd J. Sneathen, P.E. Vice President

Signature: _____

binn Melehing

Adrianna M. Melchior, AIA, LEED AP BD+C Associate

Written Name: _____

Delhi Downtown Development Authority

Dated: _____



DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY 4410 HOLT ROAD, HOLT, MI 48842 TELEPHONE (517) 699-3866 FACSIMILE (517) 699-3878 www.delhidda.com

October 19, 2020

To: DDA Board Members

From: C. Howard Haas, Executive Director

Ken/ Hoer

Re: HRC Proposal – Delhi Trails Asphalt Rehabilitation Recommendation

At our July meeting, we approved a proposal from Hubbell, Roth & Clark, Inc. to evaluate a section of Non-Motorized Trail from Esker Landing to Dallas Avenue along Cedar Street for rehabilitation. HRC has completed that work and recommended that we proceed with Asphalt Crack Sealant, Sealcoating, and Sections of Full Depth Replacement (Option 2 in the attached proposal). HRC estimates the cost of this work at \$16,000 -- \$19,000. Much of the section of trail is in good condition. This will provide basic maintenance to seal the cracks, sealcoat the entire surface, and replace the limited number of failing sections to increase the service life while providing a like new appearance. With our approval, we can instruct HRC to prepare the bid documents for the work. As the asphalt season is drawing to a close, the actual construction work will take place in 2021. A separate proposal for Construction Engineering Services will follow in the coming months.

I therefore offer the following motion:

RECOMMENDED MOTION:

I move to approve the recommendation for Delhi Trails Asphalt Rehabilitation from Hubbell, Roth & Clark, Inc. estimated at \$19,000.00 and instruct HRC to prepare the bid documents for the project.



October 8, 2020

Delhi Charter Township 2074 Aurelius Road Holt, Michigan 48842

- Attn: Ms. Tracy Miller, Township Manager
- Re: Professional Engineering Services Delhi Trails - Asphalt

STREET: 2101 Aurelius Road, Suite 2A Holt, MI 48842 PHONE: 517-694-7760 WEBSITE: hrcengr.com

HRC Job No. 20200143

Dear Ms. Miller:

In accordance with our proposal to complete the asphalt rehabilitation assessment of Delhi Township's multi-use path from Esker Landing Park to Dallas Avenue, Hubbell, Roth, & Clark, Inc. (HRC) is pleased to present this recommendation of our findings. The proposed multi-use path asphalt rehabilitation and repairs is be based on site observation of defects and methods to increase the longevity of the existing pavement as well as provide a refreshed "like new" look.

Assessment

A site visit and field observations were made to assess the condition of the trail between Esker Landing Park and Dallas Avenue. The approximately ½ mile section of trail is showing signs of deterioration, including general wear and tear, transverse cracks, longitudinal cracks, and areas of upheaval. Approximate quantities for three treatment options were measured and used to create cost estimates.

Cost Estimates

Summaries of three treatment approaches with associated cost estimates are provided below:

- 1. Asphalt Crack Sealant & Sealcoating
 - Crack Sealant includes cleaning, filling, and sealing existing transverse and longitudinal cracks. Cracks can be observed fairly consistently every 50-100 ft over the length of the trail.
 - Sealcoating applies a thin layer of blended asphalt polymer to protect the existing pavement section, increase the serviceability of the multi-use path, and beautify the path for a "like new" appearance. Sealcoating would be applied to the entire asphalt path from Esker Landing Park to Dallas Avenue.

\$13,000-\$15,000

- 2. Asphalt Crack Sealant, Sealcoating & Sections of Full Depth Replacement
 - All treatments covered in option 1 with the addition of full depth replacement in areas of upheaval or heavy deterioration. These sections of pavement will continue to degrade due to subgrade/base failure that surface treatments will not address. Failing pavement sections will be removed, subgrade issues corrected and new 3-inch section of asphalt will be placed.

\$16,000-\$19,000

Bloomfield Hills 555 Hulet Drive Bloomfield Hills, MI 48302 248-454-6300
 Detroit
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 535 Griswold St.
 1925 Breto

 Buhl Building, Ste 1650
 Suite 100

 Detroit, MI 48226
 Grand Rapi

 313-965-3330
 616-454-42

Grand Rapids 1925 Breton Road SE Suite 100 Grand Rapids, MI 49506 616-454-4286 Howell 105 W. Grand River Howell, MI 48843 517-552-9199 Jackson 401 S. Mechanic St. Suite B Jackson, MI 49201 517-292-1295 Kalamazoo 834 King Highway Suite 107 Kalamazoo, MI 49001 269-665-2005 Lansing 215 S. Washington SQ Suite D Lansing, MI 48933 517-292-1488



Ms. Tracy Miller October 22, 2020 HRC Job Number 20200143 Page 2 of 2

- 3. Full Depth Replacement of the Entire Trail
 - The entire asphalt trail will be removed and replaced with a new 3-inch section of asphalt. This option offers the lowest short-term maintenance and longest service life along with a significantly higher cost.

\$70,000-85,000

Recommendation

Based on the field assessment of the trail's condition, and weighing the costs associated with several treatment approaches, we recommend option 2 as the most cost-efficient approach to extending the life of the trail.

The vast majority of the trail is in good condition. Providing basic maintenance to seal the cracks, coupled with a sealcoat for the entire trail surface, will increase service life while providing a "like new" appearance. Ultimately, the trail has many years of high-quality service life remaining. Concentrating full depth repairs on the limited number of failing sections will help bring the entire trail up to a similar service level, without the significantly higher cost of replacing asphalt on the entire trail.

If you have any questions or require any additional information, please contact the undersigned.

Very truly yours,

HUBBELL, ROTH & CLARK, INC.

Todd J. Sneathen, P.E. Vice President

JDK Attachment pc: HRC; K. Stickel, File



DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY 4410 HOLT ROAD, HOLT, MI 48842 TELEPHONE (517) 699-3866 FACSIMILE (517) 699-3878 www.delhidda.com

October 19, 2020

To: DDA Board Members

Ken/ Hoer

From: C. Howard Haas, Executive Director

Re: HRC Proposal – Municipal Lot at 2176 Cedar

At our July meeting, we approved a proposal from Hubbell, Roth & Clark, Inc. to evaluate the land at the former Happy's Motel for a Municipal Parking Lot. HRC has completed that work and recommended that we proceed with constructing a gravel lot that will provide 30 parking spaces at the site. HRC estimates the cost of this work at \$47,190. With our approval, we can instruct HRC to prepare the bid documents for the work. A separate proposal for Construction Engineering Services will follow in the coming months.

I therefore offer the following motion:

RECOMMENDED MOTION:

I move to approve the recommendation for Cedar Street Municipal Parking Lot Preliminary Designs and Costs from Hubbell, Roth & Clark, Inc. estimated at \$47,190.00 and instruct HRC to prepare the bid documents for the project.



October 20, 2020

Delhi Downtown Development Authority 4410 Holt Road Holt, Michigan 48842

Attn: Mr. Howard Haas, Executive Director

Re: Summary of Professional Engineering Services Cedar Street Municipal Parking Lot Preliminary Design and Costs **STREET:** 2101 Aurelius Road, Suite 2A Holt, MI 48842

PHONE: 517-694-7760 WEBSITE: hrcengr.com

HRC Job No. 20200146

Dear Mr. Haas:

Per our engineering services proposal, we have completed a preliminary design and prepared associated construction costs for constructing a municipal parking lot on the vacant lot at 2176 Cedar Street which was the previous site of a motel building. This lot is intended to provide additional parking for the Holt Farmer's Market and general parking for the Delhi Township's Realize Cedar Downtown corridor. The proposed parking lot will be based on the needs as determined by the Township and the available space that the vacant parcel provides.

We completed a survey of the site and developed three separate concept plans, see attached. Each concept attempted to maximize parking spaces, provide appropriate traffic flow and meet the storm water requirements of the Ingham County Drain Commissioner's, ICDC, office. The parking lots all include a milled asphalt material which will be rolled in after placement. This material creates a harder surface that requires less maintenance than just gravel at a similar cost. We also are installing storm sewer to capture storm water and adequately capture and treat it prior to discharging it to the existing storm sewer in Cedar Street. This existing sewer is owned and maintained by the ICDC so, we are required to meet their construction standards.

Based on your review of the concepts and several discussions, we would recommend option A to best meet the needs of the DDA. This will provide the most parking spaces, 30, and a straightforward traffic circulation pattern. Bumper blocks are also included as part of the cost estimate to better define the proposed parking spaces. We estimate the construction cost of the project to be \$47,190.

If you have any questions or require any additional information, please contact the undersigned.

Very truly yours,

HUBBELL, ROTH & CLARK, INC.

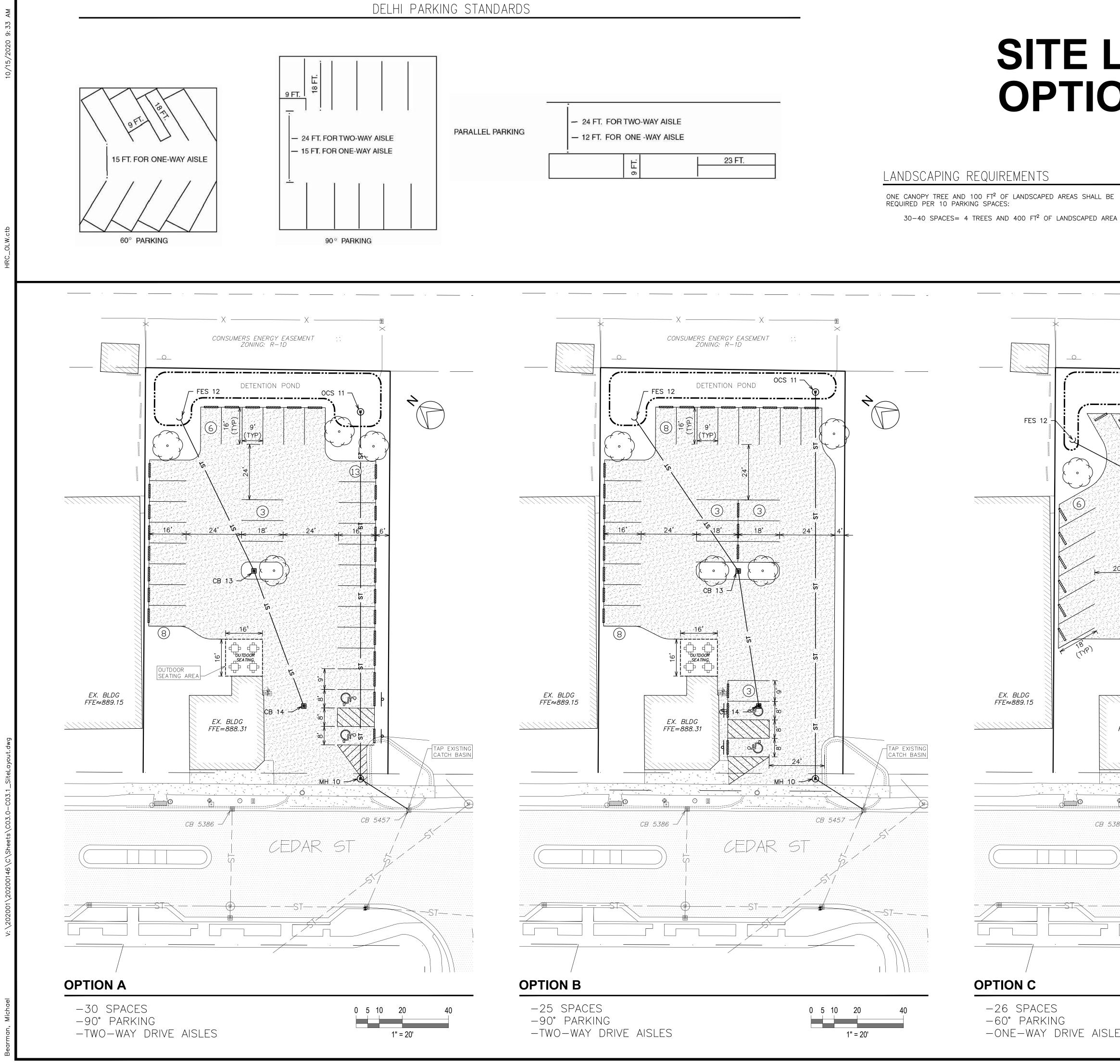
Todd J. Sneathen, P.E. Vice President

Attachment pc: Delhi Township; T. Miller Delhi DDA; L. Underhill HRC; K. Stickel, File

Bloomfield Hills 555 Hulet Drive Bloomfield Hills, MI 48302 248-454-6300 **Detroit** 535 Griswold St. Buhl Building, Ste 1650 Detroit, MI 48226 313-965-3330

Grand Rapids 1925 Breton Road SE Suite 100 Grand Rapids, MI 49506 616-454-4286 Howell 105 W. Grand River Howell, MI 48843 517-552-9199 Jackson 401 S. Mechanic St. Suite B Jackson, MI 49201 517-292-1295 Kalamazoo 834 King Highway Suite 107 Kalamazoo, MI 49001 269-665-2005 Lansing 215 S. Washington SQ Suite D Lansing, MI 48933 517-292-1488

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SITE LAYOUT **OPTIONS A-C** GENERAL NOTES **HRC** 1. ADA SPACES REQUIRED FOR 26-50 SPACES = 2 (INCLUDING 1 VAN ACCESSIBLE SPACE)2. ALL LAYOUTS PROVIDE MIN. 2 FT SETBACK FROM THE PROPERTY LINE UNLESS OTHERWISE NOTED. HUBBELL, ROTH & CLARK, INC **CONSULTING ENGINEERS SINCE 1915** BUMPER BLOCKS HAVE BEEN SHOWN WHERE APPROPRIATE. PARKING LOT SURFACE TO BE ASPHALT MILLINGS. **2101 AURELIUS RD** SUITE 2 HOLT, MI 48842 PHONE: (517) 694-7760 www.hrcengr.com CONSUMERS ENERGY EASEMENT ZONING: R-1D DETENTION POND OCS 11 -- CB 13A 10/15/2020 REV PER OWNER COMMENTS 10/2/2020 PRELIMINARY SITE PLAN ADDITIONS AND/OR REVISIONS DATE DESIGNED CHECKED APPROVED <mark>|< 16'</mark> _____ OUTDOOR EX. BLDG FFE=888.31 TAP EXISTING CATCH BASIN MH 10 -² PROJECT LOCATION • CB 5457 CB 5386 -/ CEDAR ST **DELHI CHARTER TOWNSHIP** FARMERS MARKET **PARKING LOT DESIGN** SITE LAYOUT **OPTIONS A-C** 0 5 10 20 HRC JOB NO. SCALE 20200146 1" = 20' -ONE-WAY DRIVE AISLES 1" = 20' SHEET NO. DATE October 2020 C-3.0



ORIGINAL PLOT SIZE: ARCH D (24.00 X 36.00 INCHES)

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DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY 4410 HOLT ROAD, HOLT, MI 48842 TELEPHONE (517) 699-3866 FACSIMILE (517) 699-3878 www.delhidda.com

October 19, 2020

To: DDA Board Members

From: C. Howard Haas, Executive Director

? fen/ hoar

Re: DDA Board Meeting Date Calendar – 2021

Please note the schedule for 2021 DDA Board Meeting Dates.

All meetings will be held on the last Tuesday of each month at 7:00 p.m. Brownfield Redevelopment Authority meetings will immediately follow the DDA meeting, if needed. Meeting locations will depend upon Ingham County Health Department and/or State of Michigan guidelines. If meetings are not held in person, they will take place remotely via Zoom. Details will be posted on the DDA and Delhi Township websites prior to each meeting.

> January 26, 2021 (4th Tuesday) February 23, 2021 (4th Tuesday) March 30, 2021 (5th Tuesday) April 27, 2021 (4th Tuesday) May 25, 2021 (4th Tuesday) June 29, 2021 (5th Tuesday) July 27, 2021 (4th Tuesday) August 31, 2021 (5th Tuesday) September 28, 2021 (4th Tuesday) October 26, 2021 (4th Tuesday) November 30, 2021 (5th Tuesday)

Recommended Motion: I move to approve the Delhi Charter Township Downtown Development Authority Board meeting dates for 2021.