DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY MEETING Meeting Location – Community Services Center 2074 Aurelius Road, Holt, MI Tuesday, September 24, 2024 7:00 p.m. AGENDA

Call to Order Pledge of Allegiance Roll Call Comments from the Public

ANYONE WISHING TO COMMENT ON ANY MATTER NOT ON THE AGENDA MAY DO SO AT THIS TIME. PERSONS ADDRESSING THE BOARD MUST STATE THEIR NAME AND ADDRESS FOR THE RECORD AND WILL BE GIVEN TWO (2) MINUTES.

Set/Adjust Agenda Approval of Minutes: Regular Meeting of July 30, 2024

Business

1. FY 2025 DDA Budget - Set Public Hearing for October 29, 2024

Late Agenda Item

2.

<u>Reports</u>

- 3. Executive Director
- 4. Marketing Committee
- 5. Planning Commission
- 6. Supervisor
- 7. Treasurer
- 8. Members

Limited Comments

MEMBERS OF THE PUBLIC MAY TAKE THE OPPORTUNITY TO ADDRESS THE BOARD REGARDING ANY ITEM ON THE AGENDA AT THE TIME SUCH ITEM IS OPEN FOR DISCUSSION BY THE BOARD. ANYONE WISHING TO COMMENT ON ANY MATTER NOT ON THE AGENDA MAY DO SO AT THIS TIME.

Adjournment

DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY BOARD MINUTES OF REGULAR MEETING HELD ON July 30, 2024

The Downtown Development Authority met Tuesday, June 25, 2024, in a regular meeting at the DDA, Holt Community Center, 4410 Holt Road, Holt, Michigan. Chairperson Leighton called the meeting to order at 7:00 p.m. The Pledge of Allegiance was recited.

| MEMBERS PRESENT: | Jon Breier, Mike Dunckel, Tim Fauser, John Hayhoe, David Leighton, Nanette Miller, Sally Rae |
|------------------|---|
| MEMBERS ABSENT: | Harry Ammon, Rita Craig |
| OTHERS PRESENT: | C. Howard Haas, DDA Executive Director, Doreen Viney, DDA |
| PUBLIC COMMENT: | None |
| | |

SET/ADJUST AGENDA: There were no adjustments to the agenda.

APPROVAL OF MINUTES

Fauser moved, Leighton supported, to approve the regular meeting minutes of June 25, 2024.

A Voice Poll Vote was recorded as follows: All Ayes Absent: Ammon, Craig MOTION CARRIED

Hayhoe moved, miller supported, to approve the Brownfield meeting minutes of June 25, 2024.

A Voice Poll Vote was recorded as follows: All Ayes Absent: Ammon, Craig MOTION CARRIED

BUSINESS

2142 CEDAR STREET – DEMOLITION PROPOSALS FROM MCS EXCAVATING, LCC

Fauser moved, Leighton supported to approve the proposal from DLZ Michigan, Inc. in the amount of \$17,600.

Mike Dunkel, inquired about contracting protocols. Mr. Haas responded that DLZ would contract this job out. Mike Dunkel also commented on the steep late fees.

Mike Hamilton, 4541 Sycamore, inquired if the plan for the Farmers Market would have to go in front of the Planning Commission. Mr. Haas explained all plans must go before the Planning Commission; the property must change from residential to commercial. Mike Hamilton stated he felt the price was too high.

DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY BOARD MINUTES OF REGULAR MEETING HELD ON July 30, 2024

A Roll Call Vote was recorded as follows:
Ayes: Breier, Dunckel. Fauser, Hayhoe, Leighton, Miller, Rae
Absent: Ammon, Craig
MOTION CARRIED

REPORTS

Executive Director

Mr. Haas stated the DDA is awaiting completion by Consumers Power so demolition can begin at 2142 Cedar Street adjacent to the Farmers Market. Mr. Haas stated the need for more vendor space and parking has become obvious, there are many vendors waiting for a spot at the Farmers Market and Saturdays the lot is filled to capacity. During special events like the Food Frenzies parking is all over the block. Mr. Haas stated he has spoken to many potential investors interested in locating their businesses in Delhi Township.

Advertising & Marketing Committee

Mr. Leighton stated the Advertising and Marketing Committee discussed the new short 30 second videos highlighting businesses, vendors, and concepts throughout Delhi Township. He spoke about the drone proposal that would capture footage of event and featured Township offerings like the Food Frenzies, the Farmer's Market, pickleball courts, and the Delhi Trails. He talked briefly about proposed changes in HoltNow and the advertisement strategy for the Farmers Market's 15 years in business.

Planning Commission

No Report

Supervisor

Mr. Hayhoe spoke about the upcoming Food Frenzies as well as Music in the Park held the next two Thursdays from 7:00-9:00 pm at Veterans Park. Delhi Park and Rec department held Nerf wars and fishing for children. He reminded all about the ribbon cutting occurring Thursday, August 1, at Esker Landing for the newly paved Hayhoe Trail.

<u>Treasurer</u>

Sally Rae, Treasurer, reported that the DDA as of June 30, Net Revenue and Expenditures of \$1,796,327 cash and investments, totaled \$11,136,395.

Members

None.

DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY BOARD MINUTES OF REGULAR MEETING HELD ON July 30, 2024

Limited Comments:

None

ADJOURNMENT

The meeting was adjourned at 7:13 p.m.

Nanette Miller, Secretary

/dv



DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY 4410 HOLT ROAD, HOLT, MI 48842 TELEPHONE (517) 699-3866 FACSIMILE (517) 699-3878 www.delhidda.com

Date: September 17, 2024

To: Delhi Township DDA Board of Directors

From: C. Howard Haas, Executive Director

in her

Re: FY 2025 Budget – Set Public Hearing

The Fiscal Year 2025 Budget for the DDA has been prepared and is attached for your review. This budget was subsequently submitted to the Delhi Township Board of Trustees for a budget workshop held on September 10, 2024.

The next step in the process is to schedule a public hearing for our regular meeting on October 29th. Following the public hearing, the DDA Board will formally approve the budget.

The attached notice will be published in the Holt Community News on Sunday, October 6, 2024.

RECOMMENDED MOTION:

I move to set a Public Hearing for the proposed Fiscal Year 2025 DDA Budget to be held during the Tuesday, October 29, 2024 DDA Board Meeting.

DELHI CHARTER TOWNSHIP DOWNTOWN DEVELOPMENT AUTHORITY Notice of Budget Public Hearing

The Delhi Charter Township Downtown Development Authority will hold a public hearing on the proposed Fiscal Year 2025 Downtown Development Authority budget at the DDA Office, at 4410 Holt Road, Holt, MI on Tuesday, October 29, 2024 at 7:00 p.m. A copy of the budget is available for public inspection at the DDA office located at 4410 Holt Road, Holt, MI as of October 1, 2024.

This notice is posted in compliance with PA 267 of 1976 as amended (Open Meetings Act) MCLA 41.72a (2) (3) and the Americans with Disabilities Act (ADA).

The DDA Board will provide reasonable auxiliary aids and services, such as signers for the hearing impaired and audio tapes of printed materials being considered at the meeting, to individuals with disabilities at the meeting upon (5) working days notice to the Delhi Township Clerk.

Individuals with disabilities requiring auxiliary aids or services should contact the Delhi Township Clerk by writing or calling the following: Evan Hope, Delhi Township Clerk, Community Services Center, 2074 Aurelius Road, Holt, MI 48842. Phone (517) 694-2135. This notice complies with MCL 141.436 and MCL 211.24e.

Nanette Miller, DDA Board Secretary

Downtown Development Authority Fund

The Delhi Township Downtown Development Authority (DDA) has a separate legal identity but operates in conformity with many of the Township's policies and procedures. The DDA is reported in the Township's financial statements as a discretely presented component unit.

The DDA was organized pursuant to Township Ordinance No. 80 and Act 197 of the Public Acts of 1975, as amended, now recodified as Public Act 57 of 2018. The primary purpose of the DDA is to provide for the ongoing maintenance, promotion, security, and continued operation of the DDA district. A Board of Directors appointed by the Township Board governs the DDA. This DDA's mission is as follows: to promote economic development through business attraction/retention programs and works to foster investment within the DDA district. It strives to increase the Township's tax base and strengthen the local economy while maintaining those qualities that make Delhi Township a desirable place to live and work.

There are currently six departments in the DDA Fund. They are:

- DDA Administration
- DDA Marketing & Promotion
- DDA Infrastructure Projects
- DDA Capital Outlay
- 2016 DDA Development
- DDA Debt Transfers Out

The following pages provide a description of the department's activities, lists expenditures by account line item, and department indicators where available.

Summary

In 2025, we are budgeting \$3,051,667 for revenue and \$1,951,900 for expenditures. When compared to the 2024 Original Budget, revenues are expected to increase by \$245,916 (8.8%) and expenditures are expected to decrease by \$160,877 (7.6%).

| Name | FY2023 Actual | FY2024 Original | FY2024 | FY2025 | FY2026 | FY2027 |
|----------------------------|----------------|-----------------|----------------|----------------|----------------|----------------|
| | | Budget | Projected | Budgeted | Forecasted | Forecasted |
| Beginning Fund Balance: | \$4,778,504.27 | \$5,185,447.41 | \$5,185,447.41 | \$6,131,005.80 | \$7,230,772.09 | \$8,770,951.37 |
| Revenues | | | | | | |
| Taxes | \$2,413,277.07 | \$2,646,800.00 | \$2,729,282.92 | \$2,897,866.56 | \$2,973,211.09 | \$3,032,675.31 |
| Other Revenue | \$3,521.82 | \$1,800.00 | \$1,800.00 | \$1,800.00 | \$1,800.00 | \$1,800.00 |
| Grants and Revenue Sharing | \$1,750.00 | \$1,500.00 | \$1,700.00 | \$1,500.00 | \$1,500.00 | \$1,500.00 |
| Charges for Services | \$11,159.87 | \$6,800.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 |
| Sale of Fixed Assets | \$22,904.16 | \$55,350.00 | \$55,350.00 | \$0.00 | \$0.00 | \$0.00 |
| Interest and Rentals | \$335,778.15 | \$93,500.00 | \$265,500.00 | \$140,500.00 | \$115,500.00 | \$90,500.00 |
| Total Revenues: | \$2,788,391.07 | \$2,805,750.00 | \$3,063,632.92 | \$3,051,666.56 | \$3,102,011.09 | \$3,136,475.31 |
| Expenditures | | | | | | |
| Salaries | \$147,216.63 | \$151,568.71 | \$151,568.71 | \$167,855.14 | \$177,548.63 | \$187,466.25 |
| Benefits | \$9,270.58 | \$9,493.78 | \$9,493.78 | \$10,806.37 | \$11,403.42 | \$12,059.51 |

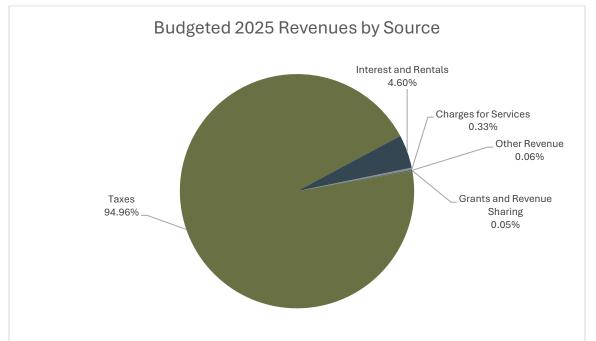
Review the table below to learn how this budget will impact fund balance.



| Name | FY2023 Actual | FY2024 Original Budget | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|--------------------------------------|----------------|---------------------------|---------------------|--------------------|----------------------|----------------------|
| Operating Expenditures | \$341,031.94 | \$386,235.25 | \$384,170.00 | \$276,050.00 | \$260,513.50 | \$261,990.91 |
| Capital Outlay | \$747,813.66 | \$433,000.00 | \$440,387.50 | \$580,000.00 | \$210,000.00 | \$210,000.00 |
| Transfers Out | \$1,136,115.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Expenditures: | \$2,381,447.93 | \$2,112,777.74 | \$2,118,074.53 | \$1,951,900.27 | \$1,561,831.81 | \$1,558,910.43 |
| Total Revenues Less Expenditures: | \$406,943.14 | \$692,972.26 | \$945,558.39 | \$1,099,766.29 | \$1,540,179.28 | \$1,577,564.88 |
| Ending Fund Balance: | \$5,185,447.41 | \$5,878,419.67 | \$6,131,005.80 | \$7,230,772.09 | \$8,770,951.37 | \$10,348,516.25 |



Revenues



| Name | Account Number | FY2023 Actual | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|--------------------------------------|--------------------|----------------|---------------------|--------------------|----------------------|----------------------|
| Revenue Source | | | | | | |
| Taxes | | | | | | |
| CURRENT PROPERTY TAXES-AD VAL. | 248-000.00-403.000 | \$2,406,265.00 | \$2,723,559.22 | \$2,895,492.27 | \$2,970,775.07 | \$3,030,190.57 |
| IFT TAX REVENUE | 248-000.00-437.000 | \$7,012.07 | \$5,723.70 | \$2,374.29 | \$2,436.02 | \$2,484.74 |
| Total Taxes: | | \$2,413,277.07 | \$2,729,282.92 | \$2,897,866.56 | \$2,973,211.09 | \$3,032,675.31 |
| Other Revenue | | | | | | |
| MISCELLANEOUS REVENUE | 248-000.00-677.000 | \$1,282.00 | \$800.00 | \$800.00 | \$800.00 | \$800.00 |
| REFUNDS / REBATE / REIMBURSEMENTS | 248-000.00-687.000 | \$2,239.82 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| Total Other Revenue: | | \$3,521.82 | \$1,800.00 | \$1,800.00 | \$1,800.00 | \$1,800.00 |
| Grants and Revenue Sharing | | | | | | |
| FEDERAL GRANTS | 248-000.00-503.000 | \$1,750.00 | \$1,700.00 | \$1,500.00 | \$1,500.00 | \$1,500.00 |
| Total Grants and Revenue Sharing: | | \$1,750.00 | \$1,700.00 | \$1,500.00 | \$1,500.00 | \$1,500.00 |
| Charges for Service | | | | | | |
| CHARGING STATION FEES | 248-000.00-635.000 | \$11,159.87 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 |
| Total Charges for Services: | | \$11,159.87 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 |
| Sale of Fixed Assets | | | | | | |
| SALE OF CAPITAL ASSETS-GOV | 248-000.00-693.000 | \$22,904.16 | \$55,350.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Sale of Fixed Assets: | | \$22,904.16 | \$55,350.00 | \$0.00 | \$0.00 | \$0.00 |
| Interest and Rentals | | | | | | 1 |
| INTEREST | 248-000.00-665.000 | \$266,793.10 | \$250,000.00 | \$125,000.00 | \$100,000.00 | \$75,000.00 |
| INVESTMENT GAINS & LOSSES | 248-000.00-669.000 | \$49,857.67 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| RENT-FARMERS MARKET | 248-000.00-670.010 | \$13,127.38 | \$9,500.00 | \$9,500.00 | \$9,500.00 | \$9,500.00 |
| PROPERTY RENT | 248-000.00-670.020 | \$6,000.00 | \$6,000.00 | \$6,000.00 | \$6,000.00 | \$6,000.00 |
| Total Interest and Rentals: | | \$335,778.15 | \$265,500.00 | \$140,500.00 | \$115,500.00 | \$90,500.00 |
| Total Revenue Source: | | \$2,788,391.07 | \$3,063,632.92 | \$3,051,666.56 | \$3,102,011.09 | \$3,136,475.31 |



Downtown Development Authority Administration

Summary

Purpose or Objective of this Department:

To provide leadership in promoting economic development through business attraction/retention programs and work to foster investment within the DDA district.

Activities of this Department

Expenditures in this activity include costs relating to the part-time Executive Director and part-time Administrative Secretary, plus other administrative costs such as legal fees, education, insurance, office supplies, utilities, property tax payments (drain and special assessments), and building maintenance.

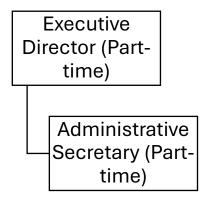
Year 2025 Goals

- 1. Continue to provide leadership in the ongoing maintenance, promotion, and continued operation of the DDA district.
- 2. Continue striving to increase the Township's tax base and strengthen the local economy while maintaining those qualities that make Delhi Township a desirable place to live and work.

Resources Needed

The attached year 2025 budget requests expenditures of \$202,533. The Forecasted request for 2026 is \$191,713 and for 2027 is \$198,160.

Organizational Chart



| Name | Account Number | FY2023 Actual | FY2024 | FY2025 | FY2026 | FY2027 |
|--------------------------|--------------------|---------------|-------------|-------------|-------------|-------------|
| | | | Projected | Budgeted | Forecasted | Forecasted |
| Expense Objects | | | | | | |
| PART TIME HELP | 248-728.00-703.005 | \$80,850.40 | \$87,529.00 | \$90,312.77 | \$94,828.41 | \$99,569.83 |
| SOCIAL SECURITY/MEDICARE | 248-728.00-715.000 | \$1,444.01 | \$1,269.17 | \$1,309.54 | \$1,375.01 | \$1,443.76 |
| PENSION CONTRIBUTION | 248-728.00-718.000 | \$2,324.41 | \$2,625.87 | \$2,709.38 | \$2,844.85 | \$2,987.09 |
| WORKERS COMP | 248-728.00-724.000 | \$208.94 | \$309.06 | \$350.87 | \$350.87 | \$368.41 |
| OFFICE SUPPLIES | 248-728.00-726.000 | \$120.35 | \$4,250.00 | \$3,000.00 | \$1,000.00 | \$1,000.00 |
| LEGAL FEES | 248-728.00-801.000 | \$10,898.89 | \$15,000.00 | \$30,450.00 | \$15,913.50 | \$16,390.91 |
| DUES AND SUBSCRIPTIONS | 248-728.00-802.005 | \$1,362.88 | \$1,600.00 | \$1,600.00 | \$1,600.00 | \$1,600.00 |
| POSTAGE | 248-728.00-803.000 | \$15.37 | \$50.00 | \$50.00 | \$50.00 | \$50.00 |
| AUDIT FEES | 248-728.00-807.000 | \$2,420.00 | \$2,750.00 | \$2,750.00 | \$2,750.00 | \$2,750.00 |
| INSURANCE & BONDS | 248-728.00-810.000 | \$3,742.51 | \$4,100.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 |



| Name | Account Number | FY2023 Actual | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|-----------------------------------|--------------------|---------------|---------------------|--------------------|----------------------|----------------------|
| CONTRACTUAL SERVICES | 248-728.00-818.000 | \$30,680.13 | \$20,000.00 | \$20,000.00 | \$20,000.00 | \$20,000.00 |
| TELEPHONE/COMMUNICATIONS | 248-728.00-853.000 | \$2,656.05 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 |
| MILEAGE | 248-728.00-870.000 | \$266.59 | \$500.00 | \$500.00 | \$500.00 | \$500.00 |
| PRINTING AND PUBLISHING | 248-728.00-902.005 | \$0.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 |
| UTILITIES - WATER | 248-728.00-921.030 | \$999.70 | \$1,100.00 | \$1,200.00 | \$1,200.00 | \$1,200.00 |
| UTILITIES - SEWER | 248-728.00-921.035 | \$1,455.05 | \$1,100.00 | \$1,200.00 | \$1,200.00 | \$1,200.00 |
| UTILITIES - ELECTRIC | 248-728.00-921.040 | \$6,046.26 | \$7,500.00 | \$6,000.00 | \$6,500.00 | \$7,000.00 |
| ELECTRIC-CHARGING STATIONS | 248-728.00-921.041 | \$5,744.33 | \$7,000.00 | \$7,500.00 | \$8,000.00 | \$8,500.00 |
| UTILITIES – GAS | 248-728.00-921.045 | \$3,056.23 | \$4,500.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 |
| BUILDING MAINTENANCE & REPAIRS | 248-728.00-930.000 | \$1,353.02 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 |
| MISCELLANEOUS | 248-728.00-956.000 | \$350.85 | \$1,500.00 | \$1,500.00 | \$1,500.00 | \$1,500.00 |
| EDUCATION & TRAINING | 248-728.00-960.000 | \$0.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| TWP PROP-DRAIN/TAX/SAD | 248-728.00-962.000 | \$13,489.89 | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$15,000.00 |
| TAX ADJUSTMENTS TO | 248-728.00-964.000 | \$0.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| COUNTY/TWP | | | | | | |
| Total Expense Objects: | | \$169,485.86 | \$185,783.10 | \$202,532.55 | \$191,712.64 | \$198,160.00 |

Performance Indicators

Ongoing Goals

- Facilitate redevelopment of DDA owned parcels (Cedar & Hancock, Cedar & North); actively recruit end users and support development.
- Fund infrastructure improvement and rehabilitation programs identified by the Township and DDA Board as supporting the continued tax base growth and development within the district.
- Provide bond payments for the Non-Motorized Trail, Realize Cedar, and other projects.
- Provide and assist with business enhancement, promotion, and support.
- Promote and enhance the Farmers' Market and provide for various improvements of the Farmers' Market building. Develop additional uses for Market facilities.
- Promote community events such as the Farmers Market Food Frenzy events.
- Apply for all applicable state and federal grants via DDA/Holt Non-Profit Coalition to promote place making and enhance livability of Township residents.
- Participate in Holt Non-Profit Coalition for Farmers' Market, HoltNow publication, and other community events.
- Continue to prepare and distribute HoltNow publication electronically via HoltNow website and grow reader base.
- Encourage community beautification with the placement of additional public art and murals.
- Work with Township staff to enhance Trailhead Parks

2025 and Beyond Objectives

- Find appropriate users/developers for Cedar & Hancock and Cedar & North properties.
- Enhance Esker Landing Park.
- Work with Parks & Recreation to implement ongoing fish stocking program for the lakes at Esker Landing and Valhalla Park.



- Locate land for future commercial/industrial growth.
- Further triangle area development.
- Other activities as identified.



Downtown Development Authority Marketing and Promotion

Summary

Purpose or Objective of this Department:

To promote and market the Township as an attractive place to live and do business.

Activities of this Department

Expenditures in this activity include costs relating to local business advertising, promoting businesses via the DDA newsletter HoltNow, and supporting the Farmers' Market.

Year 2025 Goals

- 1. Promote and enhance the Farmers' Market and provide for various improvements of the Farmers' Market building.
- 2. Provide business promotion and support through electronic publication of Our Town, HoltNow, and other enhancements.
- 3. Promote community events such as the Holt Food Frenzy.
- 4. Encourage community beautification with the placement of public art and murals.

Resources Needed

The attached year 2025 budget requests expenditures of \$237,179. The Forecasted request for 2026 is \$242,753 and for 2027 is \$248,357.

| Name | Account Number | FY2023 Actual | FY2024 | FY2025 | FY2026 | FY2027 |
|--------------------------|--------------------|---------------|--------------|--------------|--------------|--------------|
| | | | Projected | Budgeted | Forecasted | Forecasted |
| Expense Objects | | | | | | |
| PART TIME HELP | 248-729.00-703.005 | \$66,366.23 | \$64,039.71 | \$77,542.37 | \$82,720.22 | \$87,896.42 |
| SOCIAL SECURITY/MEDICARE | 248-729.00-715.000 | \$5,077.01 | \$4,899.03 | \$5,931.99 | \$6,328.10 | \$6,724.08 |
| WORKERS COMP INSUR | 248-729.00-724.000 | \$216.21 | \$390.65 | \$504.59 | \$504.59 | \$536.17 |
| DDAADVERTISING | 248-729.00-884.000 | \$68,745.18 | \$110,800.00 | \$115,500.00 | \$115,500.00 | \$115,500.00 |
| FARMERS MARKET | 248-729.00-888.000 | \$35,185.70 | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 |
| DOUBLE UP BUCKS | 248-729.00-888.002 | \$1,380.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 |
| MISCELLANEOUS | 248-729.00-956.000 | \$7,579.96 | \$10,000.00 | \$11,000.00 | \$11,000.00 | \$11,000.00 |
| | | | | | | |
| Total Expense Objects: | | \$184,550.29 | \$216,829.39 | \$237,178.95 | \$242,752.91 | \$248,356.66 |



Downtown Development Authority Infrastructure Projects

Summary

Purpose or Objective of this Department:

To build and improve physical structures such as streetscapes and sidewalks in the DDA district that create both a safe and attractive environment.

Activities of this Department

Expenditures in this activity are for street, sidewalk, landscaping, and other physical improvements.

Year 2025 Goals

- 1. Fund infrastructure improvement and rehabilitation programs identified by the Township and DDA Board as supporting the continued tax base growth and development within the DDA district.
- 2. Collaborate with Community Development to enhance Non-Motorized Trail and Trailhead Parks.

Resources Needed

The attached year 2025 budget requests expenditures of \$25,000. Forecasted expenditures for 2026 total \$25,000 and in 2027 also total \$25,000.

| Name | Account Number | FY2023 Actual | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|-----------------------------------|--------------------|---------------|---------------------|--------------------|----------------------|----------------------|
| Expense Objects | | | | | | |
| STREETSCAPE REPR & MAINTENANCE | 248-736.00-933.000 | \$3,100.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 |
| MISCELLANEOUS | 248-736.00-956.000 | \$5,220.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 | \$5,000.00 |
| COMMUNITY AND ECON DEVELOPMENT | 248-736.00-969.016 | \$130,225.00 | \$127,620.00 | \$0.00 | \$0.00 | \$0.00 |
| NON-MOTORIZED PATHWAYS | 248-736.00-974.010 | \$0.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 |
| TRANS OUT TO PARKS FUND | 248-736.00-995.208 | \$7,500.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total Expense Objects: | | \$146,045.00 | \$152,620.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 |



Capital Outlay – Downtown Development Authority

Summary

Purpose or Objective of this Department:

To purchase and redevelop underutilized properties in the DDA district.

Activities of this Department

Expenditures in this activity are for purchasing, improving, and rehabilitating property.

Year 2025 Goals

1. Identify under or inappropriately utilized sites within the DDA district and assist in the development of these sites.

Resources Needed

The attached year 2025 budget requests expenditures of \$200,000. Forecasted expenditures for 2025 total \$200,000 and in 2026 also total \$200,000.

| Name | Account Number | FY2023 Actual | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|---------------------------|--------------------|---------------|---------------------|--------------------|----------------------|----------------------|
| Expense Objects | | | | | | |
| CAPITAL OUTLAY | 248-903.00-970.000 | \$52,500.00 | \$5,387.50 | \$0.00 | \$0.00 | \$0.00 |
| LAND HELD FOR RESALE | 248-903.00-971.010 | \$381,398.50 | \$200,000.00 | \$200,000.00 | \$200,000.00 | \$200,000.00 |
| FARMERS MARKET-2150 CEDAR | 248-903.00-971.134 | \$31,077.21 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| | | | | | | |
| Total Expense Objects: | | \$464,975.71 | \$205,387.50 | \$200,000.00 | \$200,000.00 | \$200,000.00 |



2016 Downtown Development Authority Development

Summary

Purpose or Objective of this Department:

To purchase and redevelop underutilized properties along the Cedar Street Corridor and downtown triangle area.

Activities of this Department

New taxable bonds were issued in the amount of \$1.5 Million in August 2016 in an effort to purchase, improve and rehabilitate property along the Cedar Street Corridor and downtown triangle area.

Year 2025 Goals

1. Identify under or inappropriately utilized sites along the Cedar Street Corridor and downtown triangle area and assist in the development of these sites.

Resources Needed

The attached year 2025 budget requests expenditures of \$370,000. We do not anticipate expenditures beyond 2025 currently.

| Name | Account Number | FY2023 Actual | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|------------------------|--------------------|---------------|---------------------|--------------------|----------------------|----------------------|
| Expense Objects | | | | | | |
| CAPITAL OUTLAY | 248-903.05-970.000 | \$99,481.77 | \$225,000.00 | \$370,000.00 | \$0.00 | \$0.00 |
| | | | | | | |
| Total Expense Objects: | | \$99,481.77 | \$225,000.00 | \$370,000.00 | \$0.00 | \$0.00 |



Debt Service

Summary

Purpose or Objective of this Department:

To account for bond principal and interest due in the current year.

Activities of this Department

Expenditures in this activity are for the following bonds:

- 2016 Development bonds issued to facilitate growth within the DDA district. The final bond payment is in 2035.
- 2017 Development bonds issued to facilitate the Realize Cedar project. The final bond payment is in 2035.

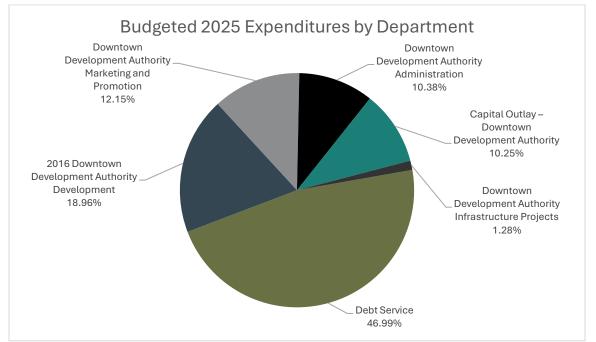
Resources Needed

The attached year 2025 budget requests expenditures of \$917,189. The forecast for 2026 is \$902,366 and the forecast for 2027 is \$887,394. The debt schedules are determined when the bonds are issued.

| Name | Account Number | FY2023 Actual | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|-----------------------------------|--------------------|----------------|---------------------|--------------------|----------------------|----------------------|
| Expense Objects | | | | | | |
| TRANS OUT-2016 DDA REF BONDS | 248-906.00-995.391 | \$808,164.36 | \$813,634.78 | \$0.00 | \$0.00 | \$0.00 |
| TRANS OUT-2016 DDA DEVEL BONDS | 248-906.00-995.395 | \$107,407.00 | \$105,776.00 | \$109,145.00 | \$107,172.50 | \$110,200.00 |
| TRANS OUT-REALIZE CEDAR BONDS | 248-906.00-995.397 | \$213,043.76 | \$213,043.76 | \$808,043.76 | \$795,193.76 | \$777,193.76 |
| Total Expense Objects: | | \$1,128,615.12 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |



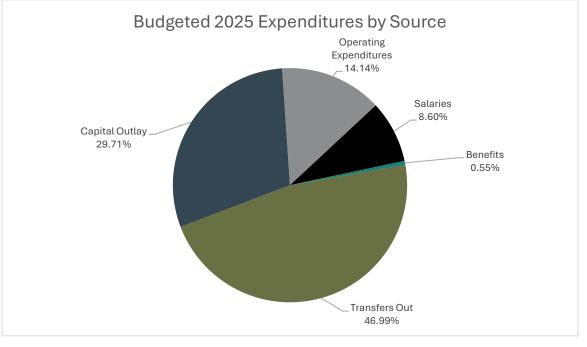
Summary of Expenditures by Department



| Name | FY2023 Actual | FY2024 Original Budget | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|--|----------------|---------------------------|---------------------|--------------------|----------------------|----------------------|
| Expenditures | | | | | | |
| Downtown Development Authority Administration | \$169,485.86 | \$178,048.35 | \$185,783.10 | \$202,532.55 | \$191,712.64 | \$198,160.00 |
| Downtown Development Authority Marketing and Promotion | \$184,550.29 | \$216,629.39 | \$216,829.39 | \$237,178.95 | \$242,752.91 | \$248,356.66 |
| Downtown Development Authority Infrastructure Projects | \$146,045.00 | \$152,620.00 | \$152,620.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 |
| Capital Outlay – Downtown Development Authority | \$464,975.71 | \$200,000.00 | \$205,387.50 | \$200,000.00 | \$200,000.00 | \$200,000.00 |
| 2016 Downtown Development Authority Development | \$99,481.77 | \$225,000.00 | \$225,000.00 | \$370,000.00 | \$0.00 | \$0.00 |
| 2017 Downtown Development Authority Development | \$188,294.18 | \$8,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Debt Service | \$1,128,615.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Expenditures: | \$2,381,447.93 | \$2,112,777.74 | \$2,118,074.53 | \$1,951,900.27 | \$1,561,831.81 | \$1,558,910.43 |



Summary of Expenditures by Expense Type



| Name | FY2023 Actual | FY2024 Original Budget | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|---------------------|----------------|---------------------------|---------------------|--------------------|----------------------|----------------------|
| Expenditures | | | | | | |
| Salaries | \$147,216.63 | \$151,568.71 | \$151,568.71 | \$167,855.14 | \$177,548.63 | \$187,466.25 |
| Benefits | \$9,270.58 | \$9,493.78 | \$9,493.78 | \$10,806.37 | \$11,403.42 | \$12,059.51 |
| Operating | \$341,031.94 | \$386,235.25 | \$384,170.00 | \$276,050.00 | \$260,513.50 | \$261,990.91 |
| Expenditures | | | | | | |
| Capital Outlay | \$747,813.66 | \$433,000.00 | \$440,387.50 | \$580,000.00 | \$210,000.00 | \$210,000.00 |
| Transfers Out | \$1,136,115.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Expenditures: | \$2,381,447.93 | \$2,112,777.74 | \$2,118,074.53 | \$1,951,900.27 | \$1,561,831.81 | \$1,558,910.43 |



Downtown Development Authority Debt Service Fund

The DDA Debt Service Fund accounts for bond principal and interest payments due in the current year. This fund receives resources from the Downtown Development Authority Fund.

Summary

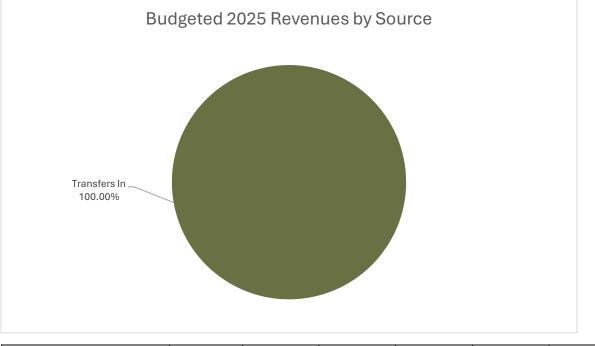
In 2025, we are budgeting \$917,189 for revenue and \$917,189 for expenditures. When compared to the 2024 Original Budget, revenues are expected to decrease by \$215,291 (19.0%) and expenditures are expected to decrease by \$215,291 (19.0%).

Review the table below to learn how this budget will impact fund balance.

| Name | FY2023 Actual | FY2024 Original Budget | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|--------------------------------------|----------------|---------------------------|---------------------|--------------------|----------------------|----------------------|
| Beginning Fund Balance: | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Revenues | | | | | | |
| Transfers In | \$1,128,615.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Revenues: | \$1,128,615.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Expenditures | | | | | | |
| Debt Service | \$1,128,615.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Expenditures: | \$1,128,615.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Revenues Less Expenditures: | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Ending Fund Balance: | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |



Revenues



| Name | Account Number | FY2023 Actual | FY2024 | FY2025 | FY2026 | FY2027 |
|-------------------------|--------------------|----------------|----------------|--------------|--------------|--------------|
| | | | Projected | Budgeted | Forecasted | Forecasted |
| Revenue Source | | | | | | |
| Transfers In | | | | | | |
| TRANS IN FROM DELHI DDA | 394-000.00-699.248 | \$1,128,615.12 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Transfers In: | | \$1,128,615.12 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Revenue Source: | | \$1,128,615.12 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |



Debt Service

Summary

Purpose or Objective of this Department:

To account for bond principal and interest due in the current year.

Activities of this Department

Expenditures in this activity are for the following bonds:

- 2016 Development bonds issued to facilitate growth within the DDA district. The final bond payment is in 2035.
- 2017 Development bonds issued to facilitate the Realize Cedar project. The final bond payment is in 2035.

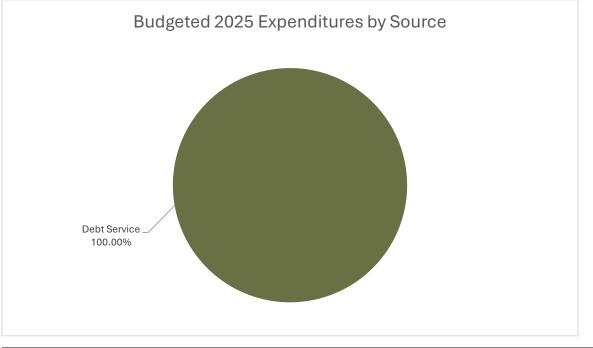
Resources Needed

The attached year 2025 budget requests expenditures of \$917,189. The forecast for 2026 is \$902,366 and the forecast for 2027 is \$887,394. The debt schedules are determined when the bonds are issued.

| Name | Account Number | FY2023 Actual | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|--|--------------------|----------------|---------------------|--------------------|----------------------|----------------------|
| Expense Objects | | | | | | |
| PRINCIPAL-2016 REF BONDS | 394-906.00-991.391 | \$782,826.00 | \$800,821.64 | \$0.00 | \$0.00 | \$0.00 |
| PRINCIPAL-2016 DEVEL BONDS | 394-906.00-991.395 | \$70,000.00 | \$70,000.00 | \$75,000.00 | \$75,000.00 | \$80,000.00 |
| PRINCIPAL-2017 REALIZE CEDAR BONDS | 394-906.00-991.397 | \$0.00 | \$0.00 | \$595,000.00 | \$600,000.00 | \$600,000.00 |
| AGENT FEES-2016 DEVEL BONDS | 394-906.00-993.395 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 |
| AGENT FEES-2017 REALIZE CEDAR BONDS | 394-906.00-993.397 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 |
| INTEREST-2016 REF BONDS | 394-906.00-994.391 | \$25,338.36 | \$12,813.14 | \$0.00 | \$0.00 | \$0.00 |
| INTEREST-2016 DEVEL BONDS | 394-906.00-994.395 | \$36,907.00 | \$35,276.00 | \$33,645.00 | \$31,672.50 | \$29,700.00 |
| INTEREST-2017 REALIZE CEDAR BONDS | 394-906.00-994.397 | \$212,543.76 | \$212,543.76 | \$212,543.76 | \$194,693.76 | \$176,693.76 |
| Total Expense Objects: | | \$1,128,615.12 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |



Summary of Expenditures by Expense Type



| Name | FY2023 Actual | FY2024 Original Budget | FY2024 Projected | FY2025 Budgeted | FY2026 Forecasted | FY2027 Forecasted |
|---------------------|----------------|---------------------------|---------------------|--------------------|----------------------|----------------------|
| Expenditures | | | | | | |
| Debt Service | \$1,128,615.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |
| Total Expenditures: | \$1,128,615.12 | \$1,132,480.00 | \$1,132,454.54 | \$917,188.76 | \$902,366.26 | \$887,393.76 |

